

Training and Evaluation Outline Report

Task Number: 71-9-5570

Task Title: Conduct Joint Force Staff Operations (Division Echelon and Above [Operational])

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	FM 5-0	THE OPERATIONS PROCESS	Yes	No
	FM 6-0	MISSION COMMAND	Yes	No
	JP 5-0	JOINT OPERATION PLANNING	Yes	Yes

Condition: The command is conducting or preparing to conduct operations as a joint task force, joint force land component command, Army forces, or Army service component command headquarters. The command's headquarters may or may not have integrated joint staff augmentation, liaisons, unit, and individual attachments. The command has received an operations plan, or warning, operations, or fragmentary order from higher headquarters and is exercising mission command. The commander has issued guidance on the conduct of joint force staff operations. The command is prepared to interface with joint, interagency, governmental authorities, nongovernmental organizations, and multinational forces. The command has established communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. Some iterations of this task should be performed in MOPP.

Standard: The staff conducts joint force staff operations. The staff organizes, directs, and coordinates its activities to efficiently support the joint force commander in decision-making and the execution process. Staff operations increase the commander's, and his subordinate commanders', understanding or situational awareness, expand the joint force commanders options, and enhance enhanced flexibility, agility, and the freedom to take the initiative when conditions warranted.

Note: Task steps and performance measures may not apply to every staff, unit or echelon. Prior to evaluation, coordination should be made between evaluator and the evaluated staffs or units' higher headquarters to determine the performance measures that may not be evaluated.

Special Equipment: None

Safety Level: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: While Army doctrine has changed to mission command over command and control (C2 - which is now a component of mission command), and changed from using ISR (Intelligence, Reconnaissance and Surveillance) to information collection (comprised of reconnaissance and surveillance, security operations, and intelligence operations), joint doctrine still retains the primacy of C2 over mission command as well as the use of ISR. Commanders and staffs of Army headquarters serving as a joint task force, joint force land component command, Army forces, or Army service component command headquarters should refer to applicable joint or multinational doctrine for the exercise and use of C2 and ISR.

Note: Task content last updated: 28 February 2012

Notes: None

TASK STEPS

1. The staff establishes a joint force headquarters:

- a. Establish a joint staff for commands comprised of more than one service.
- b. Confirm that the composition of the joint force commander's (JFC) staff reflects the composition of the joint force and ensures that those responsible for employing joint forces have a thorough knowledge of the capabilities and limitations of assigned or attached forces.
- c. Place appropriate members in key positions of responsibility from each service or functional component having significant forces assigned to the command.
- d. Assign responsibilities to individual service members assigned to the staff as deemed necessary to ensure unity of effort and accomplishment of assigned missions.
- e. Confirm balance of the joint staff as to numbers, experience, influence of position, and rank of the service members concerned.
- f. Keep the number of personnel to the minimum consistent to the tasks that are to be performed.
- g. Assign staff members long enough to allow them to gain experience, and to be effective.
- h. Verify recommendations of any staff member received considerations.
- i. Prescribe specifically the degree of authority to act in the name of and for the commander.
- j. Establish a staff and facilities orientation program.
- k. Develop staff operating procedures.
- l. Determine facility support requirements.
- m. Identify liaison officer (LNO) requirements during the planning process.
- n. Determine personnel augmentation requirements and ensure timely coordination which allowed adequate time for notification, training, and processing of personnel.
- o. Establish a Joint Personnel Reception Center (JPRC) as early as feasible in an operation to ensure maximum effectiveness.

2. The joint staff executes its responsibilities:

- a. Perform duties as prescribed by the commander.
- b. Coordinate execution of the commander's policies and guidance.
- c. Advise the commander in planning for operations.
- d. Assist the commander in the discharge of assigned responsibilities for the direction and control of the operation.
- e. Develop appropriate annexes to the JFC's OPLANs, OPORDs, or campaign plans.
- f. Consider established policies of the services comprising the joint force when developing policies and procedures.

- g. Formulate policies and procedures to ensure effective support for all forces in the command.
- h. Establish boards, cells, bureaus and centers as required to assist in mission accomplishment.
- i. Coordinate actions and planning with other staff divisions concerned.
- j. Support the commander and other staff by providing reliable and timely information.
- k. Participate in joint staff planning and coordination of efforts.
- l. Verify close coordination and integration of all actions for effective unity of effort.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff established a joint force headquarters:			
a. Established a joint staff for commands comprised of more than one service.			
b. Confirmed that the composition of the joint force commander's (JFC) staff reflected the composition of the joint force and ensured that those responsible for employing joint forces had a thorough knowledge of the capabilities and limitations of assigned or attached forces.			
c. Placed appropriate members in key positions of responsibility from each service or functional component having significant forces assigned to the command.			
d. Assigned responsibilities to individual service members assigned to the staff as deemed necessary to ensure unity of effort and accomplishment of assigned missions.			
e. Confirmed balance of the joint staff as to numbers, experience, influence of position, and rank of the service members concerned.			
f. Kept the number of personnel to the minimum consistent to the tasks that were to be performed.			
g. Assigned staff members long enough to allow them to gain experience, and to be effective.			
h. Verified recommendations of any staff member received considerations.			
i. Prescribed specifically the degree of authority to act in the name of and for the commander.			
j. Established a staff and facilities orientation program.			
k. Developed staff operating procedures.			
l. Determined facility support requirements.			
m. Identified liaison officer (LNO) requirements during the planning process.			
n. Determined personnel augmentation requirements and ensure timely coordination which allowed adequate time for notification, training, and processing of personnel.			
o. Established a Joint Personnel Reception Center (JPRC) as early as feasible in an operation to ensure maximum effectiveness.			
2. The joint staff executed its responsibilities:			
a. Performed duties as prescribed by the commander.			
b. Coordinated execution of the commander's policies and guidance.			
c. Advised the commander in planning for operations.			
d. Assisted the commander in the discharge of assigned responsibilities for the direction and control of the operation.			
e. Developed appropriate annexes to the JFC's OPLANs, OPORDs, or campaign plans.			
f. Considered established policies of the services comprising the joint force when developing policies and procedures.			
g. Formulated policies and procedures to ensure effective support for all forces in the command.			
h. Established boards, cells, bureaus and centers as required to assist in mission accomplishment.			
i. Coordinated actions and planning with other staff divisions concerned.			
j. Supported the commander and other staff by providing reliable and timely information.			
k. Participated in joint staff planning and coordination of efforts.			
l. Verified close coordination and integration of all actions for effective unity of effort.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP: Sometimes

MOPP Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-5113	Develop Commander's Critical Information Requirements (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5120	Prepare for Tactical Operations (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-9-5130	Determine Commander's Critical Information Requirements (Division Echelon and Above (Operational))	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	03-6-5530	Integrate Joint Force Staff Augmentees	03 - CBRN (Collective)	Approved
	03-6-5570	Conduct Joint Force Staff Operations	03 - CBRN (Collective)	Approved

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-718-5118	Prepare an Annex	150 - Combined Arms (Individual)	Approved
	150-718-5124	Refine the Plan	150 - Combined Arms (Individual)	Approved
	150-718-5200	Establish Command Post Operations	150 - Combined Arms (Individual)	Approved
	805B-79R-7307	Synchronize the Battalion Staff Operation	805B - Recruiting and Retention (Individual)	Approved

Supporting Drill Task(s): None

TADSS

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

Equipment (LIN)

Step ID	LIN	Nomenclature	Qty
No equipment specified			

Material Items (NSN)

Step ID	NSN	LIN	Title	Qty
No equipment specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination. .