

Training and Evaluation Outline Report

Task Number: 71-9-5600

Task Title: Coordinate Operational Information Operations (Division Echelon and Above [Operational])

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
1.	FM 2-0	INTELLIGENCE	Yes	No
1.	JP 3-57	CIVIL-MILITARY OPERATIONS	Yes	No
1.	JP 6-0	JOINT COMMUNICATIONS SYSTEM	Yes	No
2.	FM 3-05.30	PSYCHOLOGICAL OPERATIONS	Yes	No
2.	FM 3-05.301	PSYCHOLOGICAL OPERATIONS PROCESS TACTICS, TECHNIQUES, AND PROCEDURES	Yes	No
2.	JP 3-13.2 (JP 3-53)	PSYCHOLOGICAL OPERATIONS	Yes	No
3.	FM 6-02.85	JTF IM MULTISERVICE TACTICS, TECHNIQUES, AND PROCEDURES FOR JOINT TASK FORCE INFORMATION MANAGEMENT {MCRP 3-40.2A; NTP 3-13.1.16; AFTTP(I)3-2.22}	Yes	No
3.	JP 3-13	INFORMATION OPERATIONS	Yes	No
4.	FM 2-0	INTELLIGENCE	Yes	No
4.	FM 34-37	ECHELONS ABOVE CORPS (EAC) INTELLIGENCE AND ELECTRONIC WARFARE (IEW) OPERATIONS	Yes	No
4.	JP 3-13	INFORMATION OPERATIONS	Yes	No
4.	JP 3-13.1	Joint Doctrine for Command and Control Warfare (C2W)	Yes	No
4.	JP 6-0	JOINT COMMUNICATIONS SYSTEM	Yes	No
5.	JP 3-13	INFORMATION OPERATIONS	Yes	No
5.	JP 3-13.1	Joint Doctrine for Command and Control Warfare (C2W)	Yes	No
5.	JP 6-0	JOINT COMMUNICATIONS SYSTEM	Yes	No
6.	JP 3-13	INFORMATION OPERATIONS	Yes	No
7.	JP 3-13	INFORMATION OPERATIONS	Yes	No
7.	JP 6-0	JOINT COMMUNICATIONS SYSTEM	Yes	No

Condition: The command is conducting or preparing to conduct operations as a joint task force, joint force land component command, Army forces, or Army service component command headquarters. The command's headquarters may or may not have integrated joint staff augmentation, liaisons, unit, and individual attachments. The command has received an operations plan, or warning, operations, or fragmentary order from higher headquarters and is exercising mission command. The commander has issued guidance on coordinating operational information operations. The command is prepared to interface with joint, interagency, governmental authorities, nongovernmental organizations, and multinational forces. The command has established communications with subordinate and adjacent units, and higher headquarters. The mission command networks, information systems, and facilities and equipment are operational and processing information in accordance with standard operating procedures. Some iterations of this task should be performed in MOPP.

Standard: The staff coordinates operational information. The staff plans for the use of Information Operations, which provides the joint force commander with an understanding of the adversary and the environment. The staff coordinates Information Operations, to cause physical destruction, supported by intelligence, to which denied information, influenced, degraded, or destroyed adversary information, information processes and systems, and protected the staff against such actions. The staff uses Operations Security, Military Deception, Military Information Support Operations, Electronic Warfare, and Computer Network Operation, which produces

information and gains, exploited, defended, or attacked information or systems throughout the joint operations area.

Note: Task steps and performance measures may not apply to every staff, unit or echelon. Prior to evaluation, coordination should be made between evaluator and the evaluated staffs or units' higher headquarters to determine the performance measures that may not be evaluated.

Special Equipment: None

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: While Army doctrine has changed to mission command over command and control (C2 - which is now a component of mission command), joint doctrine still retains the primacy of C2 over mission command. Commanders and staffs of Army headquarters serving as a joint task force, joint force land component command, Army forces, or Army service component command headquarters should refer to applicable joint or multinational doctrine for the exercise of C2.

Notes: Task content last updated: 08 October 2008

TASK STEPS

1. The staff identifies critical information:

Note: Critical information is only that information that is vitally needed by an adversary. The identification of critical information is important in that it focuses the remainder of the OPSEC process on protecting vital information rather than attempting to protect all classified or sensitive information.

- a. Identify the commander's essential elements of critical information.
- b. List critical information in the OPSEC portion of an OPLAN or OPORD.
- c. Deny adversary access to critical information.

2. The staff clearly defines the mission:

- a. Emphasize complete and effective mission analysis.
- b. Coordinate with agencies outside of Department of Defense (DOD) used to support PSYOP planned activities.
- c. Identify the approved limits for the candidate actions based on the mission analysis.
- d. Approve PSYOP actions to be implemented in accordance with mission definition.

3. The staff considers time:

- a. Determine the proper timing sequence to use in presentation of the deception.

Note: Timing is critical to a successful deception operation.

- b. Provide sufficient time for:

- (1) Portrayal of deception.
- (2) The adversary's intelligence system to collect, analyze, and report.
- (3) The adversary decision maker to react.
- (4) The friendly intelligence system to detect the action resulting from the adversary decision maker's decision.

4. The staff considers defense information infrastructure:

- a. Collect and disseminate critical information to subordinate commanders.
- b. Receive, correlate, and display information from all sources.
- c. Display the global situation and disseminate information.
- d. Provide mission command and communications systems to the joint force.
- e. Employ effective computer network defense (CND) countermeasures.

5. The staff establishes communications/communications network:

- a. Verify that all communications systems are interoperable and functional to include all required aspects of the communications spectrum.
 - b. Verify communication performance successfully supports IO requirements.
 - c. Determine critical friendly functions to be protected from jamming and electronic deception.
 - d. Weigh operational advantages of employing EW against advantages of intelligence collection.
 - e. Develop and promulgate specific rules of engagement (ROE) for jamming and electronic deception in support of combat operations.
 - f. Implement CND/information assurance (IA) procedures.
 - g. Make compatible secure communication systems available to forces engaged in same area.
 - h. Enforce proper OPSEC measures at all levels across the force.
6. The staff integrates and synchronizes operations:
- a. Identify must-do constraints and cannot-do restraints:
 - b. Coordinate operations with joint operations.
 - c. Prepare and monitor execution of IO synchronization matrix.
 - d. Integrate and synchronize IO with all other activities within force and adversary operations.
 - e. Evaluate offensive and defensive capabilities of IO subtasks (OPSEC, MISO, MILDEC, EW, physical destruction, CNO, special information operations, and IA) to identify integration opportunities.
 - f. Evaluate capabilities of available multinational forces and interagencies to identify integration opportunities.
7. The staff provides the IO assessment:
- a. Plan to assess each IO event during every phase of the operation and conduct an assessment of the effects of the IO activity.
 - b. Record lessons learned from assessments to facilitate future planning for similar operations.
 - c. Use flexible plans, when practical, that can be adjusted at selected checkpoints.
 - d. Prepare appropriate measures of effectiveness (MOE) for each IO objective.
 - e. Coordinate MOE assessment with the intelligence staff.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff identified critical information.			
2. The staff clearly defined the mission.			
3. The staff considered time.			
4. The staff considered defense information infrastructure.			
5. The staff established communications/communications network.			
6. The staff integrated and synchronized information operations.			
7. The staff provided the IO assessment.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP: Sometimes

MOPP Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-5113	Develop Commander's Critical Information Requirements (Battalion - Corps)	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
3.	71-8-5113	Develop Commander's Critical Information Requirements (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
4.	71-8-5113	Develop Commander's Critical Information Requirements (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
5.	71-8-3502	Assess Electronic Warfare Operations (Division - Corps)	71 - Combined Arms (Collective)	Approved
5.	71-8-3501	Coordinate Electronic Warfare (Division - Corps)	71 - Combined Arms (Collective)	Approved
6.	71-8-5127	Conduct Military Deception (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
7.	71-8-3502	Assess Electronic Warfare Operations (Division - Corps)	71 - Combined Arms (Collective)	Approved

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-IIA-1000	Describe the Information Environment	150 - Combined Arms (Individual)	Reviewed
	150-IIA-1001	Analyze Threats and Opportunities in the Information Environment (IE)	150 - Combined Arms (Individual)	Reviewed
	150-IIA-1002	Prepare an Inform and Influence Activities Running Estimate	150 - Combined Arms (Individual)	Approved
	150-IIA-1003	Analyze Culture's Significance on the Conduct of IIA	150 - Combined Arms (Individual)	Reviewed
	150-IIA-1010	Coordinate Cyber Electromagnetic activities to support Inform and Influence Activities	150 - Combined Arms (Individual)	Analysis
	150-IIA-1023	Develop an Inform and Influence Activities Assessment Plan	150 - Combined Arms (Individual)	Reviewed
	150-IIA-1025	Prepare Inform and Influence Activities Input into Plans and Orders	150 - Combined Arms (Individual)	Reviewed
	150-IIA-1026	Determine the Mission from an Information Perspective	150 - Combined Arms (Individual)	Approved
	150-IIA-1027	Develop and Inform and Influence Activity Course of Action to Support Operations	150 - Combined Arms (Individual)	Approved
	150-IIA-1028	War Game Inform and Influence Activities Concept of Support	150 - Combined Arms (Individual)	Approved
	150-IIA-1030	Prepare an Inform and Influence Activities (IIA) Annex	150 - Combined Arms (Individual)	Reviewed
	150-IIA-1032	Establish Inform and Influence Activity section operations	150 - Combined Arms (Individual)	Reviewed
3.	805B-79T-2514	Develop a Time Management Work Plan	1038 - NGB Retention and Recruiting (Individual)	Approved
5.	113-613-7002	Manage a Theater-Wide Tactical Communications Network	113 - Signal (Individual)	Approved

Supporting Drill Task(s): None

TADSS

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

Equipment (LIN)

Step ID	LIN	Nomenclature	Qty
No equipment specified			

Materiel Items (NSN)

Step ID	NSN	LIN	Title	Qty
No equipment specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT

Safety: In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination. In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available, time available and civil considerations (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination.