

## Training and Evaluation Outline Report

**Task Number:** 71-9-5730

**Task Title:** Develop Multinational Intelligence and Information Sharing Structure (Division Echelon and Above [Operational])

**Supporting Reference(s):**

Step Number	Reference ID	Reference Name	Required	Primary
	ADP 3-0	Unified Land Operations	Yes	No
	FM 2-0	INTELLIGENCE	Yes	No
	FM 5-0	THE OPERATIONS PROCESS	Yes	No
	FM 6-0	MISSION COMMAND	Yes	No
	JOINT PUB 2-0	Joint Intelligence	Yes	Yes
	JOINT PUB 3-0	Joint Operations	Yes	No
	JOINT PUB 3-16	Multinational Operations	Yes	No

**Condition:** The command is conducting or preparing to conduct operations as a joint task force, joint force land component command, Army forces, or Army service component command headquarters. The command's headquarters may or may not have integrated joint staff augmentation, liaisons, unit, and individual attachments. The command has received an operations plan, or warning, operations, or fragmentary order from higher headquarters and is exercising mission command. The commander has issued guidance on developing multinational intelligence and information sharing structures. The command is prepared to interface with joint , interagency, governmental authorities, nongovernmental organizations, and multinational forces. The command has established communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. Some iterations of this task should be performed in MOPP.

**Standard:** The staff develops multinational intelligence and information sharing structures. The staffs multinational intelligence and information sharing structures incorporates a multinational intelligence center, an intelligence and information architecture, and integrates knowledge management throughout the sharing structure.

Note: Task steps and performance measures may not apply to every staff, unit or echelon. Prior to evaluation, coordination should be made between evaluator and the evaluated staffs or units' higher headquarters to determine the performance measures that may not be evaluated.

**Special Equipment:** None

**Safety Level:** Low

<b>Task Statements</b>
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**Cue:** None

**DANGER**

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

## WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

## CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

**Remarks:** While Army doctrine has changed to mission command over command and control (C2 - which is now a component of mission command), and changed from using ISR (Intelligence, Reconnaissance and Surveillance) to information collection (comprised of reconnaissance and surveillance, security operations, and intelligence operations), joint doctrine still retains the primacy of C2 over mission command as well as the use of ISR. Commanders and staffs of Army headquarters serving as a joint task force, joint force land component command, Army forces, or Army service component command headquarters should refer to applicable joint or multinational doctrine for the exercise and use of C2 and ISR.

Note: Task content last updated: 26 March 2012

**Notes:** None

## TASK STEPS

1. The staff, led by the Intelligence Cell, plans for the development of multinational intelligence and information sharing structures.
  - a. Prepare and maintain operational joint intelligence preparations of the operational environment process.
  - b. Develop procedures that are responsive to the commander's requirements.
  - c. Verify that the delivery of intelligence products is timely and accurate.
  - d. Determine the support relationships with theater and national intelligence agencies, by working agreement and as specified by higher headquarters.
  - e. Provide for multinational intelligence input to the operations orders/operation plan.
  - f. Obtain necessary foreign disclosure authorization from the Defense Intelligence Agency, early in the planning process.
  - g. Determine the commander's and staff's intelligence requirements.
  - h. Establish two levels of intelligence/information:
    - (1) Level 1 – information that can be shown to multinational forces (MNFs), but not retained.
    - (2) Level 2 – represents intelligence/information that has been properly cleared for release to MNFs.
  - i. Coordinate separate national intelligence systems in support of their own policy and military forces.
  - j. Provide sanitized intelligence to MNFs in accordance with established guidance.
  - k. Determine intelligence sharing and dissemination parameters with MNFs, and appropriate interagencies.
2. The staff, led by the Intelligence Cell, establishes multinational intelligence center (MIC) and architecture.
  - a. Designate a single director of intelligence.
  - b. Determine intelligence sharing procedures early in the planning process.
  - c. Agree to unity of effort against the common threats.
  - d. Develop procedures that are responsive to the MNFs requirements.
  - e. Determine MIC intelligence requirements.
  - f. Coordinate MIC production requirements and associated support.
  - g. Coordinate MIC:
    - (1) Intelligence and operating doctrine and concepts.
    - (2) Intelligence systems.

(3) Intelligence communications.

(4) Common doctrinal and operating language and terms.

(5) Intelligence services and products.

h. Coordinate sharing of all relevant intelligence about the threat and situation.

3. The staff, led by the Knowledge Management (KM) section, integrates KM into the multinational intelligence and information sharing structures process.

a. Develop a KM plan for the multinational intelligence and information sharing structures.

b. Determine how to develop, review, and disseminate multinational intelligence and information.

c. Determine how to protect and destroy Level 1 and 2 information.

d. Determine what and how to share and transfer multinational intelligence and information with other governmental agencies, and nongovernmental organizations.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff, led by the Intelligence Cell, planned for the development of multinational intelligence and information sharing structures.			
a. Prepared and maintained operational joint intelligence preparations of the operational environment process.			
b. Developed procedures that were responsive to the commander's requirements.			
c. Verified that the delivery of intelligence products was timely and accurate.			
d. Determined the support relationships with theater and national intelligence agencies, by working agreement and as specified by higher headquarters.			
e. Provided for multinational intelligence input to the operations orders/operation plan.			
f. Obtained necessary foreign disclosure authorization from the Defense Intelligence Agency, early in the planning process.			
g. Determined the commander's and staff's intelligence requirements.			
h. Established two levels of intelligence/information:			
(1) Level 1 – information that can be shown to multinational forces (MNFs), but not retained.			
(2) Level 2 – represents intelligence/information that has been properly cleared for release to MNFs.			
i. Coordinated separate national intelligence systems in support of their own policy and military forces.			
j. Provided sanitized intelligence to MNFs in accordance with established guidance.			
k. Determined intelligence sharing and dissemination parameters with MNFs, and appropriate interagencies.			
2. The staff, led by the Intelligence Cell, established multinational intelligence center (MIC) and architecture.			
a. Designated a single director of intelligence.			
b. Determined intelligence sharing procedures early in the planning process.			
c. Agreed to unity of effort against the common threats.			
d. Developed procedures that were responsive to the MNFs requirements.			
e. Determined MIC intelligence requirements.			
f. Coordinated MIC production requirements and associated support.			
g. Coordinated MIC:			
(1) Intelligence and operating doctrine and concepts.			
(2) Intelligence systems.			
(3) Intelligence communications.			
(4) Common doctrinal and operating language and terms.			
(5) Intelligence services and products.			
h. Coordinated sharing of all relevant intelligence about the threat and situation.			
3. The staff, led by the Knowledge Management (KM) section, integrated KM into the multinational intelligence and information sharing structures process.			
a. Developed a KM plan for the multinational intelligence and information sharing structures.			
b. Determined how to develop, review, and disseminate multinational intelligence and information.			
c. Determined how to protect and destroy Level 1 and 2 information.			
d. Determined what and how to share and transfer multinational intelligence and information with other governmental agencies, and nongovernmental organizations.			

**TASK PERFORMANCE / EVALUATION SUMMARY BLOCK**

ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

**ITERATION:** 1 2 3 4 5 M

**COMMANDER/LEADER ASSESSMENT:** T P U

**Mission(s) supported:** None

**MOPP:** Sometimes

**MOPP Statement:** None

**NVG:** Never

**NVG Statement:** None

**Prerequisite Collective Task(s):** None

**Supporting Collective Task(s):**

Step Number	Task Number	Title	Proponent	Status
	71-8-5335	Develop Information Strategies (Division and Above)	71 - Combined Arms (Collective)	Approved
	71-9-1100	Conduct Operational Movement (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2100	Direct Operational Intelligence Activities (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2110	Determine Operational Priority Information Requirements (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2120	Determine Operational Information Requirements (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2140	Allocate Intelligence Resources in the Joint Operations Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2200	Collect Relevant Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2300	Process Collected Operational Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2500	Disseminate Operational Intelligence (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5100	Communicate Operational Level Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5110	Communicate Operational Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5140	Maintain Operational Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

**Supporting Individual Task(s):**

Step Number	Task Number	Title	Proponent	Status
	150-01E-0102	Develop A Knowledge Network	150 - Combined Arms (Individual)	Approved
	150-718-5111	Participate in the Military Decision Making Process	150 - Combined Arms (Individual)	Approved

**Supporting Drill Task(s):** None

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**TADSS**

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

**Equipment (LIN)**

Step ID	LIN	Nomenclature	Qty
No equipment specified			

**Material Items (NSN)**

Step ID	NSN	LIN	Title	Qty
No equipment specified				

**Environment:** Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

**Safety:** In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination. .