

Training and Evaluation Outline Report

Task Number: 71-9-2120

Task Title: Determine Operational Information Requirements (Division Echelon and Above [Operational])

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ADP 3-0	Unified Land Operations	Yes	No
	JP 2-0	JOINT INTELLIGENCE	Yes	Yes
	JP 3-0 CH 1	JOINT OPERATIONS	Yes	No

Condition: The command is conducting or preparing to conduct operations as a Joint Task Force, Joint Force Land Component, Army Forces, or Army Service Component Command headquarters. The command's headquarters may or may not have integrated Joint staff augmentation, liaisons, unit, and individual attachments. The command has received an operations plan, warning, operations, or fragmentary order from higher headquarters and is exercising mission command. The commander has issued guidance on operational information requirements. Communications are established with subordinate and adjacent units, and higher headquarters. The mission command networks, information systems, and facilities and equipment are operational and processing information in accordance with standing operating procedures. Some iterations of this task should be performed in MOPP.

Standard: The staff identifies those critical items of information that are collected and processed to answer the commander's information requirements. The staff assists the joint force commander in visualizing the operational environment and conducting inform and influence activities. The staff collates information to identify and group related items of information for comparison.

Note: Task staff and performance measures may not apply to every staff or echelon. Prior to evaluation, coordination should be made between evaluator and the evaluated units' higher headquarters to determine the performance measures that may not be evaluated.

Special Equipment: None

Safety Level: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: While Army doctrine has changed to mission command over command and control (C2 - which is now a component of mission command), and changed from using ISR (Intelligence, Reconnaissance and Surveillance) to information collection (comprised of reconnaissance and surveillance, security operations, and intelligence operations), joint doctrine still retains the primacy of C2 over mission command as well as the use of ISR. Commanders and staffs of Army headquarters serving as a joint task force, joint force land component command, Army forces, or Army service component command headquarters should refer to applicable joint or multinational doctrine for the exercise and use of C2 and ISR. Note: Task content last updated: 15 February 2012

Notes: None

TASK STEPS

1. The staff defines and satisfies collection requirements by:

a. Conducting collection management:

- (1) Developing a collection plan based on validated intelligence requirements.
- (2) Developing and managing a collection plan that integrates requirements with target characteristics.
- (3) Comparing plans to capabilities and limitations of available organic collection assets.
- (4) Developing a collection strategy that optimized effective and efficient use of all available, capable, and suitable collection assets and resources.
- (5) Forwarding collection requirements to the component commander or national agency exercising tactical control over information collection assets.
- (6) Identifying collection requirements that could not be met by organic assets.
- (7) Directing a process and disseminating collection data.
- (8) Identifying and validating requirements early in the planning process.
- (9) Prioritizing requirements.
- (10) Organizing, directing, and monitoring the equipment and personnel that collect data to satisfy requirements.

b. Establishing collection requirements:

- (1) Satisfying collection requirements at the lowest possible level.
- (2) Including validated collection requirements in the theater collection plan.
- (3) Validating collection requirements and submitting requests for additional collection resources to higher headquarters.
- (4) Validating or modifying standing collection requirements submitted by subordinate commands.
- (5) Tracking the status of research; validating, submitting, and satisfying all collection requests received.
- (6) Developing a mission specific requirements list.
- (7) Prioritizing a mission specific list to ensure that collection decisions could be made.

c. Conducting collection planning by:

- (1) Coordinating and integrating the efforts of all collection units and agencies.
- (2) Including statements:
 - (a) Desired information.

(b) Organic assets to be tasked or additional collection resources to be requested.

(c) When information is needed.

(d) Who is to receive the finished intelligence.

(e) How information is to be used.

(3) Transforming each requirement into a specific effort that ensures optimum employment of collection capabilities.

(4) Creating, continuing to update, and monitoring a registry of active prioritized requirements.

(5) Updating the collection plan to include retasking, adding new requirements, or canceling satisfied requirements.

d. Identifying resource availability:

(1) Determining the availability and capability of collection assets, and resources that might contribute to satisfying requirements.

(2) Examining the information sought for discrete Specific Information Requirements (SIRs).

(3) Comparing key element characteristics in each SIR with the characteristics of available assets or resources to determine collection suitability.

(4) Translating capabilities and limitations of available sensors, systems or disciplines into a set of collection capability factors.

(5) Reviewing the list of viable collection disciplines, systems, and sensors for current availability and the addition or deletion of capabilities.

(6) Coordinating with adjacent and higher headquarters to determine availability of theater and national resources.

e. Conducting collection tasks by:

(1) Identifying the highest priority requirements.

(2) Including process and exploitation tasking, guidance and instruction in the collection tasking.

(3) Optimizing the effective and efficient tasking of all capable, available, and appropriate collection assets and/or resources against requirements.

(4) Integrating new collection requirements with current or planned missions to increase the efficiency of the overall collection effort.

(5) Coordinating tasking of national reconnaissance systems and nationally-subordinate manned reconnaissance platforms and sensors.

2. The staff employs an information process by:

a. Correlating and converting the collection data into a format suitable for subsequent analysis and production of intelligence.

- b. Immediately disseminating relevant time-sensitive information.
 - c. Integrating processed data with existing information into the common operational picture (COP).
 - d. Managing theater processing systems and capabilities.
 - e. Planning the workload and developing a priority system for accomplishing the work.
3. The staff establishes and employs a mission command systems by:
- a. Establishing and maintaining a regular dialogue with the combatant command and Service component intelligence staffs.
 - b. Confirming communication lines are available.
 - c. Determining the capacity of communication paths serving the subordinate joint force, subordinate joint force and its components, and allied and coalition units.
 - d. Assessing the mission command system capabilities and requirements of all assigned intelligence elements.
 - e. Verifying subordinate joint force mission command system equipment is compatible with theater and subordinate systems.
 - f. Confirming communications lines have sufficient rate capacity or bandwidth.
 - g. Identifying Communications Security (COMSEC) needs and determining availability.
 - h. Confirming mission command systems security measures are employed properly.
 - i. Determining reporting/production times and types of reports.
4. The staff addresses the multinational environment by:
- a. Establishing liaison between joint and multinational intelligence organizations.
 - b. Confirming procedures are established and reviewed to expedite sanitation and sharing the US-generated intelligence products with allies and coalition partners.
 - c. Verifying inter operability of mission command systems.
 - d. Identifying the requirements for a liaison with secure portable communications and mission command systems.
 - e. Using existing international standardization agreements for establishing rules and policies for conducting joint intelligence operations.
 - f. Modifying or amending existing agreements based on the situation.
 - g. Sharing all relevant and pertinent intelligence about the situation and threats consistent with established guidance.
 - h. Establishing a multinational collection management element and a multinational intelligence center.
5. The staff plans counterintelligence (CI) by:

- a. Developing and implementing CI and counter terrorism (CT) plans.
- b. Confirming CI functions/activities are incorporated in the plan.
- c. Confirming CI is included in the collection management plan.
- d. Developing and disseminating intelligence security guidelines.
- e. Deploying CI assets early to provide critical threat/vulnerability assessments as necessary.
- f. Verifying personnel and information security measures are enforced throughout the joint force.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff defined and satisfied collection requirements.			
a. Conducted collection management:			
(1) Developed a collection plan based on validated intelligence requirements.			
(2) Developed and managed a collection plan that integrated requirements with target characteristics.			
(3) Compared plans to capabilities and limitations of available organic collection assets.			
(4) Developed a collection strategy that optimized effective and efficient use of all available, capable, and suitable collection assets and resources.			
(5) Forwarded collection requirements to the component commander or national agency exercising tactical control over information collection assets.			
(6) Identified collection requirements that could not be met by organic assets.			
(7) Directed a process and disseminated collection data.			
(8) Identified and validated requirements early in the planning process.			
(9) Prioritized requirements.			
(10) Organized, directed, and monitored the equipment and personnel that collect data to satisfy requirements.			
b. Established collection requirements:			
(1) Satisfied collection requirements at the lowest possible level.			
(2) Included validated collection requirements in the theater collection plan.			
(3) Validated collection requirements and submitted requests for additional collection resources to higher headquarters.			
(4) Validated or modified standing collection requirements submitted by subordinate commands.			
(5) Tracked the status of research; validated, submitted, and satisfied all collection requests received.			
(6) Developed a mission specific requirements list.			
(7) Prioritized a mission specific list to ensure that collection decisions were made.			
c. Conducted collection planning:			
(1) Coordinated and integrated the efforts of all collection units and agencies.			
(2) Included statements:			
(a) Desired information.			
(b) Organic assets to be tasked or additional collection resources to be requested.			
(c) When information is needed.			
(d) Who is to receive the finished intelligence.			
(e) How information is to be used.			
(3) Transformed each requirement into a specific effort that ensured optimum employment of collection capabilities.			
(4) Created, continued to updated, and monitored a registry of active prioritized requirements.			
(5) Updated the collection plan to include retasking, adding new requirements, or canceling satisfied requirements.			
d. Identified resource availability:			
(1) Determined the availability and capability of collection assets, and resources that might contribute to satisfying requirements.			
(2) Examined the information sought for discrete Specific Information Requirements (SIRs).			
(3) Compared key element characteristics in each SIR with the characteristics of available assets or resources to determine collection suitability.			

(4) Translated capabilities and limitations of available sensors, systems or disciplines into a set of collection capability factors.			
(5) Reviewed the list of viable collection disciplines, systems, and sensors for current availability and the addition or deletion of capabilities.			
(6) Coordinated with adjacent and higher headquarters to determine availability of theater and national resources.			
e. Conducted collection tasks by:			
(1) Identified the highest priority requirements.			
(2) Included process and exploitation tasking, guidance and instruction in the collection tasking.			
(3) Optimized the effective and efficient tasking of all capable, available, and appropriate collection assets and/or resources against requirements.			
(4) Integrated new collection requirements with current or planned missions to increase the efficiency of the overall collection effort.			
(5) Coordinated tasking of national reconnaissance systems and nationally-subordinate manned reconnaissance platforms and sensors.			
2. The staff employed an information process:			
a. Correlated and converted the collection data into a format suitable for subsequent analysis and production of intelligence.			
b. Immediately disseminated relevant time-sensitive information.			
c. Integrated processed data with existing information into the common operational picture (COP).			
d. Managed theater processing systems and capabilities.			
e. Planned the workload and developed a priority system for accomplishing the work.			
3. The staff established and employed a mission command systems:			
a. Established and maintained a regular dialogue with the combatant command and Service component intelligence staffs.			
b. Confirmed communication lines were available.			
c. Determined the capacity of communication paths serving the subordinate joint force, subordinate joint force and its components, and allied and coalition units.			
d. Assessed the mission command system capabilities and requirements of all assigned intelligence elements.			
e. Verified subordinate joint force mission command system equipment was compatible with theater and subordinate systems.			
f. Confirmed communications lines have sufficient rate capacity or bandwidth.			
g. Identified Communications Security (COMSEC) needs and determined availability.			
h. Confirmed mission command systems security measures were employed properly.			
i. Determined reporting/production times and types of reports.			
4. The staff addressed the multinational environment:			
a. Established liaison between joint and multinational intelligence organizations.			
b. Confirmed procedures were established and reviewed to expedite sanitation and sharing the U.S.-generated intelligence products with allies and coalition partners.			
c. Verified inter operability of mission command systems.			
d. Identified the requirements for a liaison with secure portable communications and mission command systems.			
e. Used existing international standardization agreements for establishing rules and policies for conducting joint intelligence operations.			
f. Modified or amended existing agreements based on the situation.			

Step Number	Task Number	Title	Proponent	Status
	71-9-2200	Collect Relevant Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2500	Disseminate Operational Intelligence (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5310	Conduct Operational Mission Analysis (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5320	Issue Planning Guidance (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-718-2010	Prepare an Operations Plan/Order using the Military Decision Making Process-Assistant Application on the AN/PYQ-6 Series Maneuver Contro (6.4.4.3P7)	150 - Combined Arms (Individual)	Approved
	150-718-5111	Participate in the Military Decision Making Process	150 - Combined Arms (Individual)	Approved
	150-718-5112	Participate in Mission Analysis	150 - Combined Arms (Individual)	Approved
	150-718-5113	Recommend the Commanders Critical Information Requirements	150 - Combined Arms (Individual)	Approved
	150-718-5114	Participate in Course of Action Development	150 - Combined Arms (Individual)	Approved
	150-718-5144	Prepare a Running Estimate	150 - Combined Arms (Individual)	Approved

Supporting Drill Task(s): None

TADSS

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

Equipment (LIN)

Step ID	LIN	Nomenclature	Qty
No equipment specified			

Material Items (NSN)

Step ID	NSN	LIN	Title	Qty
No equipment specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination. .