

Training and Evaluation Outline Report

Task Number: 71-9-2400

Task Title: Produce Operational Intelligence Products (Division Echelon and Above [Operational])

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ADP 3-0	Unified Land Operations	Yes	No
	FM 2-0	INTELLIGENCE	Yes	No
	FM 2-01.3	INTELLIGENCE PREPARATION OF THE BATTLEFIELD/BATTLESPACE	Yes	Yes
	FM 5-0	THE OPERATIONS PROCESS	Yes	No
	FM 5-0.1	The Operations Process	Yes	No
	JP 2-0	JOINT INTELLIGENCE	Yes	No
	JP 2-01.3	Joint Intelligence Preparation of the Operational Environment	Yes	No

Condition: The command is conducting or preparing to conduct operations as a Joint Task Force, Joint Force Land Component, Army Forces, or Army Service Component Command headquarters. The command's headquarters may or may not have integrated Joint staff augmentation, liaisons, unit, and individual attachments. The command has received an operations plan, warning, operations, or fragmentary order from higher headquarters and is exercising mission command. The commander has issued guidance on operational intelligence products. The command is prepared to interface with joint, interagency, governmental authorities, nongovernmental organizations, and multinational forces. The command has established communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. Some iterations of this task should be performed in MOPP.

Standard: The staff produces operational intelligence products. The staff integrates, analyzes, evaluates and interprets all available information to create products that satisfies the commander's priority intelligence requirements, intelligence preparation of the operational environment, and other intelligence requirements.

Note: Task steps and performance measures may not apply to every unit or echelon. Prior to evaluation, coordination should be made between evaluator and the evaluated units' higher headquarters to determine the performance measures that may not be evaluated.

Special Equipment: None

Safety Level: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: While Army doctrine has changed to mission command over command and control (C2 - which is now a component of mission command), and changed from using ISR (Intelligence, Reconnaissance and Surveillance) to information collection (comprised of reconnaissance and surveillance, security operations, and intelligence operations), joint doctrine still retains the primacy of C2 over mission command as well as the use of ISR. Commanders and staffs of Army headquarters serving as a joint task force, joint force land component command, Army forces, or Army service component command headquarters should refer to applicable joint or multinational doctrine for the exercise and use of C2 and ISR.

Notes: Task content last updated: 23 February 2011

TASK STEPS

1. The staff produces operational intelligence products by:
 - a. Integrating, analyzing, evaluating and interpreting all available processed information.
 - b. Converting processed and exploited information into intelligence that satisfies the consumer's intelligence requirements.
 - c. Creating products that satisfy the commander's priority intelligence requirements (PIR) or requests for information.
 - d. Producing intelligence from information gathered by the collection capabilities assigned or attached to the joint force.
 - e. Using the joint intelligence preparation of the battlefield process to conduct intelligence production.
 - f. Appraising information to determine its credibility, reliability, pertinence, and accuracy.
 - g. Addressing both military and nonmilitary adversary capabilities.
 - h. Identifying all courses of action (COA) open to the adversary.
 - i. Determining the relative order of probability of each COA.
 - j. Identifying the vulnerability of vital elements of the adversary's ability to conduct military operations.
2. The staff integrates information by:
 - a. Integrating information by selecting and combining information to form patterns.
 - b. Collating and entering information into appropriate databases received from single or multiple sources.
 - c. Integrating and grouping information with related pieces of information according to predetermined criteria.
 - d. Facilitating the evaluation of newly received information.
3. The staff analyzes information by:
 - a. Conducting analysis in response to expressed and anticipated user requirements.
 - b. Analyzing information to identify significant facts for subsequent interpretation.
 - c. Assist in determining the impact of limiting factors and the Joint Force Commander's (JFC's) area of interest.
 - d. Comparing integrated and evaluated information with known facts and predetermined assumptions.
4. The staff evaluates information by:
 - a. Determining the appropriate analysis and production element to evaluate new items of information.
 - b. Assigning an alphanumeric rating to each piece of information to indicate the degree of confidence placed on the information.

c. Basing ratings on the subjective judgment of the evaluator; accuracy of previous information produced by the same source.

d. Assessing the reliability of sources and credibility of information independently to avoid the possibility of one factor biasing the other.

5. The staff interprets information by:

- a. Judging the significance of the information in relation to the current body of knowledge.
- b. Identifying new activities and postulated significance of this activity.

6. The staff produces intelligence products by:

a. Producing intelligence reports that:

- (1) Disseminate intelligence for immediate use.
- (2) Transmit reports via secure communication means.
- (3) Disseminate products in accordance with either collection or reporting criteria or the dissemination plan.
- (4) Schedule summary report dissemination for specific times.
- (5) Prepare daily intelligence summary (INTSUM) reports in message form.
- (6) Provide summary of all significant intelligence produced during the previous 24-hour period.
- (7) Disseminate INTSUM to higher, lateral, and subordinate headquarters.
- (8) Prepare the INTSUM to cover a specific period.
- (9) Provide a summary of the intelligence situation.
- (10) Update the original and subsequent intelligence estimates.
- (11) Disseminate the INTSUM to immediate higher and subordinate commands.

b. Plan indications and warnings (I&W) that:

(1) Identify foreign developments that could involve a threat to the United States, allied military forces, U.S. political or economic interests, or to U.S. citizens abroad.

(2) Include intelligence:

- (a) Forewarn of adversary intentions or actions.
- (b) Imminence of nuclear or non-nuclear attack.
- (c) Hostile reactions to U.S. activities.
- (d) Terrorist attacks.

(e) Other similar events.

(3) Assess the probability of hostile actions and provide sufficient warning to preempt, counter, or otherwise moderate their outcomes.

(4) Provide sufficient warning to preempt, counter, or otherwise moderate the outcome of hostile action.

c. Update current intelligence that:

(1) Provide updated support for ongoing operations across the spectrum of conflict.

(2) Integrate time-sensitive, all source intelligence and information in to concise, objective reporting on the current situation in a particular area.

(3) Provide forecasts on how the situation may develop.

(4) Determine the implications for planning and executing military operations.

(5) Provide intelligence gained during development of current intelligence to general military intelligence analysts.

d. Develop general military intelligence (GMI):

(1) Use intelligence gained during development of current intelligence as the basis for the GMI effort.

(2) Identify the military capabilities of foreign countries and organizations and other topics that could affect potential US or allied military operations.

(3) Identify and monitor trends effecting national security.

(4) Confirm GMI was in place prior to the start of preparations for a military operation.

(5) Support the requirement to quickly respond to differing crisis situations.

(6) Tailor GMI to specific subordinate joint mission.

e. Provide target intelligence that:

(1) Select adversary forces, geographical area, installations or activities and matched the appropriate response by taking into account operational requirements and capabilities.

(2) Provide analysis of threat units, disposition, facilities, and systems relative to the mission, objectives, and the capabilities at the joint force commander's disposal.

(3) Identify and nominated specific vulnerabilities that accomplished the commander's purpose.

(4) Confirm all available intelligence is fully considered and appropriately de-conflicted to support proper target nomination.

(5) Include fixed and moving targets, and provided analysis of construction and signatures.

(6) Verify the consistency of target intelligence analysis throughout the joint force and component commands.

f. Develop scientific and technical (S&T) intelligence that.

(1) Provide information on foreign developments in basic and applied S&T with warfare potential.

(2) Include S&T characteristics, capabilities, vulnerabilities, and limitations of all weapons systems, subsystems, and associated material, as well as related research and development.

(3) Address the overall weapons systems and equipment effectiveness.

(4) Collect information on S&T both in peacetime and in war.

g. Employs counterintelligence (CI) that:

(1) Analyze threats posed by foreign intelligence and security services, and the intelligence activities of adversaries.

(2) Incorporation all-source information and, results of CI investigations and operations to support a multi-discipline analysis that protects the force from the threat.

7. The staff conducts joint intelligence preparation of the operational environment (OE) by:

a. Analyzing information about the OE and the adversary.

b. Defining the total OE.

c. Describing the OE effects on adversary or friendly COAs.

d. Evaluating the capabilities of any adversary forces that may operate in the OE.

e. Determining and describing potential threat COAs.

f. Analyzing, correlating, and fusing information pertaining to all aspects of the OE.

8. The staff establishes a Joint Intelligence Center that:

a. Performs the commander's intelligence production.

b. Provides tailored, finished intelligence products in support of theater mission planning and execution.

c. Develops current and/or I&W intelligence for forces deployed in the joint operations area.

d. Provides information on the following:

(1) Potential adversary threat characteristics and associated facilities and installations.

(2) Assessment of general military capabilities of adversary forces.

(3) Foreign military forces' training.

(4) Physical environment.

(5) Target support.

(6) Background and tactical intelligence for customers within theater.

e. Fuses the main support capabilities in to a central location for intelligence support.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff produced operational intelligence products:			
a. Integrated, analyzed, evaluated and interpreted all available processed information.			
b. Converted processed and exploited information into intelligence that satisfied the consumer's intelligence requirements.			
c. Created products that satisfied the commander's priority intelligence requirements (PIR) or requests for information.			
d. Produced intelligence from information gathered by the collection capabilities assigned or attached to the joint force.			
e. Used the joint intelligence preparation of the battlefield process to conduct intelligence production.			
f. Appraised information to determine its credibility, reliability, pertinence, and accuracy.			
g. Addressed both military and nonmilitary adversary capabilities.			
h. Identified all courses of action (COA) open to the adversary.			
i. Determined the relative order of probability of each COA.			
j. Identified the vulnerability of vital elements of the adversary's ability to conduct military operations.			
2. The staff integrated information:			
a. Integrated information by selecting and combining information to form patterns.			
b. Collated and entered information into appropriate databases received from single or multiple sources.			
c. Integrated and grouped information with related pieces of information according to predetermined criteria.			
d. Facilitated the evaluation of newly received information.			
3. The staff analyzed information:			
a. Conducted analysis in response to expressed and anticipated user requirements.			
b. Analyzed information to identify significant facts for subsequent interpretation.			
c. Assisted in determining the impact of limiting factors and the Joint Force Commander's (JFC's) area of interest.			
d. Compared integrated and evaluated information with known facts and predetermined assumptions.			
4. The staff evaluated information:			
a. Determined the appropriate analysis and production element to evaluate new items of information.			
b. Assigned an alphanumeric rating to each piece of information to indicate the degree of confidence placed on the information.			
c. Based ratings on the subjective judgment of the evaluator; accuracy of previous information produced by the same source.			
d. Assessed the reliability of sources and credibility of information independently to avoid the possibility of one factor biasing the other.			
5. The staff interpreted information:			
a. Judged the significance of the information in relation to the current body of knowledge.			
b. Identified new activities and postulated significance of this activity.			
6. The staff produced intelligence products:			
a. Produced intelligence reports that:			
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(10) Updated the original and subsequent intelligence estimates.			
(11) Disseminated the INTSUM to immediate higher and subordinate commands.			
b. Planned indications and warnings (I&W) that:			
(1) Identified foreign developments that could involve a threat to the United States, allied military forces, U.S. political or economic interests, or to U.S. citizens abroad.			
(2) Included intelligence:			
(a) Forewarn of adversary intentions or actions.			
(b) Imminence of nuclear or non-nuclear attack.			
(c) Hostile reactions to U.S. activities.			
(d) Terrorist attacks.			
(e) Other similar events.			
(3) Assessed the probability of hostile actions and provided sufficient warning to preempt, counter, or otherwise moderate their outcomes.			
(4) Provided sufficient warning to preempt, counter, or otherwise moderate the outcome of hostile action.			
c. Updated current intelligence that:			
(1) Provided updated support for ongoing operations across the spectrum of conflict.			
(2) Integrated time-sensitive, all source intelligence and information in to concise, objective reporting on the current situation in a particular area.			
(3) Provided forecasts on how the situation may develop.			
(4) Determined the implications for planning and executing military operations.			
(5) Provided intelligence gained during development of current intelligence to general military intelligence analysts.			
d. Developed general military intelligence (GMI):			
(1) Used intelligence gained during development of current intelligence as the basis for the GMI effort.			
(2) Identified the military capabilities of foreign countries and organizations and other topics that could affect potential US or allied military operations.			
(3) Identified and monitored trends effecting national security.			
(4) Confirmed GMI were in place prior to the start of preparations for a military operation.			
(5) Supported the requirement to quickly respond to differing crisis situations.			
(6) Tailored GMI to specific subordinate joint mission.			
e. Provided target intelligence that:			
(1) Selected adversary forces, geographical area, installations or activities and matched the appropriate response by taking in to account operational requirements and capabilities.			
(2) Provided analysis of threat units, disposition, facilities, and systems relative to the mission, objectives, and the capabilities at the joint force commander's disposal.			
(3) Identified and nominated specific vulnerabilities that accomplished the commander's purpose.			
(4) Confirmed all available intelligence was fully considered and appropriately de-conflicted to support proper target nomination.			
(5) Included fixed and moving targets, and provided analysis of construction and signatures.			
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(1) Provided information on foreign developments in basic and applied S&T with warfare potential.			
(2) Included S&T characteristics, capabilities, vulnerabilities, and limitations of all weapons systems, subsystems, and associated material, as well as related research and development.			
(3) Addressed the overall weapons systems and equipment effectiveness.			
(4) Collected information on S&T in peacetime and in war.			
g. Employed counterintelligence (CI) that:			
(1) Analyzed threats posed by foreign intelligence and security services, and the intelligence activities of adversaries.			
(2) Incorporated all-source information and, results of CI investigations and operations to support a multidiscipline analysis that protects the force from the threat.			
7. The staff conducted joint intelligence preparation of the operational environment (OE):			
a. Analyzed information about the OE and the adversary.			
b. Defined the total OE.			
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d. Evaluated the capabilities of any adversary forces that may operate in the OE.			
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f. Analyzed, correlated, and fused information pertaining to all aspects of the OE.			
8. The staff established the Joint Intelligence Center:			
a. Performed the commander's intelligence production.			
b. Provided tailored, finished intelligence products in support of theater mission planning and execution.			
c. Developed current and/or I&W intelligence for forces deployed in the joint operations area.			
d. Provided information on the following:			
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(4) Physical environment.			
(5) Target support.			
(6) Background and tactical intelligence for customers within the theater.			
e. Fused the main support capabilities in to a central location for intelligence support.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP: Sometimes

MOPP Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-9-2500	Disseminate Operational Intelligence (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5000	Execute the Operations Process (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5150	Monitor Strategic Situation (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5570	Conduct Joint Force Staff Operations (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-9-2110	Determine Operational Priority Information Requirements (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2120	Determine Operational Information Requirements (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2200	Collect Relevant Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2250	Collect Target Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2300	Process Collected Operational Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2421	Provide Indications and Warnings for the Joint Operational Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5730	Develop Multinational Intelligence and Information Sharing Structure (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-718-5111	Participate in the Military Decision Making Process	150 - Combined Arms (Individual)	Approved
	150-718-5112	Participate in Mission Analysis	150 - Combined Arms (Individual)	Approved
	150-718-5113	Recommend the Commanders Critical Information Requirements	150 - Combined Arms (Individual)	Approved
	150-718-5114	Participate in Course of Action Development	150 - Combined Arms (Individual)	Approved
	150-718-5116	Participate in Course of Action Comparison	150 - Combined Arms (Individual)	Approved
	150-718-5144	Prepare a Running Estimate	150 - Combined Arms (Individual)	Approved

Supporting Drill Task(s): None

TADSS

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

Equipment (LIN)

Step ID	LIN	Nomenclature	Qty
No equipment specified			

Material Items (NSN)

Step ID	NSN	LIN	Title	Qty
No equipment specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT

Safety: In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination. .