150-LDR-5010
Establish the Three Communication Channels
Status: Approved

Conditions: The leader's unit receives an order from higher headquarters or the commander derives a mission that requires the leader to establish the three communication channels. The commander issues guidance on establishing the three communication channels in a dynamic operational environment. Hybrid threat(s) contest the unit's objectives in all five domains (land, maritime, air, space, and cyberspace), all three dimensions (human, physical, and information), and the electromagnetic spectrum. Additionally, the commander maintains the ability to sustain all forms of contact (direct; indirect; non-hostile; obstacle; chemical, biological, radiological, and nuclear (CBRN); aerial; visual; electromagnetic; and influence) with the unit. All eight operational variables of PMESII-PT are present and dynamic for brigade and above, four or more variables are present for battalion and below. The order from higher headquarters includes all applicable overlays and or graphics, area of operations (AO) boundaries, control measures, and criteria for subsequent tactical actions. The command has communications with subordinate units, adjacent units, and higher headquarters. The commander has organized the four components of the command and control system to support decision making, facilitate communication, and conduct operations.

Note: Conduct the task using Secret//Releasable (S//REL) classified mission partner network (MPN) to enable command and control, decision making, and shared understanding with mission partners (collaboration and the display and sharing of relevant information), which realistically portrays a mission partner environment (MPE). The Army will likely conduct operations on an MPN, within an MPE in a combined theater. Produce orders and other staff products on the MPN using secret internet protocol router (SIPR) NOFORN (not releasable to foreign nationals) by exception only.

Environment: Some iterations of this task should be performed with degraded command and control networks, degraded conditions in the electromagnetic spectrum, and/or with degraded, denied, and disrupted space operations environment (D3SOE). This task should not be trained in MOPP 4.

Standards: The leader establishes the three communications channels of command, staff, and technical that streamline information dissemination by ensuring the right information passes promptly to the right people. The communication channels allow the commander to transfer information horizontally and vertically throughout the force to include multinational partners. Establishing the three communication channels is conducted in accordance with (IAW) ADP 6-0, established timelines, the commander's intent, orders from higher headquarters, the Army Ethic, and standard operating procedure (SOP), while adhering to the GO / NO-GO criteria without error.

Special Conditions: None

Safety Risk: Low

MOPP 4: Never

Task Statements

Cue: The leader receives an order from higher headquarters or the commander derives a mission to establish the three communication channels.

DANGER

Leaders have an inherent responsibility to conduct risk management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Risk management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All Soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: For questions, concerns, or comments, please contact: usarmy.leavenworth.tradoc.list.mission-command-coe-dot-ted@army.mil

Notes: None

Performance Steps

1. The leader issues guidance on establishing the three communication channels that streamline information dissemination by ensuring the right information passes promptly to the right people.
   - Establishes channels that streamline information dissemination.
   - Coordinates information horizontally and vertically.
   - Establishes a primary, alternate, contingency, and emergency communication channels (PACE).
   - Establishes command channels of communication.
   - Establishes staff channels of communication.
   - Establishes technical channels of communication.

2. The leader establishes responsibilities for communications.
   - Establishes responsibilities for senior to subordinate communications.
   - Establishes responsibilities for supporting to supported communications.
   - Establishes responsibilities for reinforcing to reinforced communications.
   - Establishes responsibilities for passing to stationary communications.
   - Establishes responsibilities for stationary to passing communications.
   - Establishes responsibilities for lateral communications:
   - Establishes responsibilities for communication between adjacent units.
   - Establishes responsibilities for restoration communications.

3. The leader establishes command communication channels.
   - Establishes direct chain-of-command transmission paths.
   - Establishes authorization for specific staff officers to use command channels for command-related activities.
   - Establishes procedures for PACE.
   - Establishes disciplined procedures that eliminate nonessential conversations.
   - Establishes procedures for multinational partner commanders.

4. The leader establishes staff communication channels that are staff-to-staff transmission paths between headquarters.
   - Establishes control-related activities.
   - Transmits planning information.
   - Transmits status reports.
   - Transmits controlling instructions.
   - Transmits other information to support command and control.
   - Establishes procedures for PACE.
   - Establishes disciplined procedures that eliminate nonessential conversations.
   - Establishes procedures for multinational partner staffs.

5. The leader establishes technical channels that enable the transmission paths between two technically similar units, offices, or staff sections that perform a technical function requiring special expertise or control the performance of technical functions.

6. The leader encourages crosstalk between subordinate commanders that can transfer information and lead to decision making without the higher echelon commander becoming involved.

7. The leader encourages subordinate commanders to train their subordinates to crosstalk on the appropriate communication channel.

8. The leader briefs the commander of the communication channels progress and makes modifications based on the commander's directives.

(Asterisks indicates a leader performance step.)

Evaluation Guidance: Score the Soldier GO if he/she passes all performance measures. Score the Soldier NO-GO if the Soldier fails any performance measure. If the Soldier scores NO-GO, show the Soldier why he/she failed and show the Soldier how to perform the measure correctly.

Evaluation Preparation: Brief the Soldier: Explain expectations to the Soldier by reviewing the task standards. Stress to the Soldier the importance of observing all cautions and warnings to avoid injury to personnel and, if applicable, damage to equipment.

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The leader issued guidance on establishing the three communication channels that streamlined information dissemination by ensuring the right information passed promptly to the right people.			
2. The leader established responsibilities for communications.			
3. The leader established command communication channels.			
4. The leader established staff communication channels that were staff-to-staff transmission paths between headquarters.			
5. The leader established technical channels that enabled the transmission paths between two technically similar units, offices, or staff sections that performed a technical function requiring special expertise or controlled the performance of technical functions.			
6. The leader encouraged crosstalk between subordinate commanders that could transfer information and lead to decision making without the higher echelon commander becoming involved.			
7. The leader encouraged subordinate commanders to train their subordinates to crosstalk on the appropriate communication channel.			
8. The leader briefed the commander of the communication channels progress and made modifications based on the commander's directives.			

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary	Source Information
	ADP 6-0	Mission Command: Command and Control of Army Forces	Yes	Yes	
	FM 6-0	Commander and Staff Organization and Operations	Yes	No	
	LOCAL SOP	LOCAL SOP	Yes	No	

TADSS :

TADSS ID	Title	Product Type
20-101	Joint Land Component Constructive Training Capability -Multi-Resolution Federation - Standard Configuration	DVC
71-20	Common Hardware Platform (CHP)	DVC

Equipment Items (LIN): None

Materiel Items (NSN) :

Step ID	NSN	LIN	Title	Qty
No materiel items specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to the current Environmental Considerations manual and the current GTA Environmental-related Risk Assessment card. Refer to GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with current Risk Management Doctrine. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW current CBRN doctrine. Refer to GTA 05-08-012 INDIVIDUAL SAFETY CARD.

Prerequisite Individual Tasks : None

Supporting Individual Tasks : None

Supported Individual Tasks : None

Supported Collective Tasks : None

Knowledges :

Knowledge ID	Knowledge Name
301-K-393	What commander's critical information requirements (CCIR) are.
071-COM-0009	Communication Process
K26771	Communication
113-K-10033	Communications Protocols
K0502	Identify the normal components of the commander's critical information requirements (CCIR).

Skills :

Skill ID	Skill Name
S0305	Apply leadership tactics
S2256	Army leadership

ICTL Data : None