

Training and Evaluation Outline Report

Status: Approved

04 Nov 2014

Effective Date: 30 Sep 2016

Task Number: 71-9-2100

Task Title: Direct Operational Intelligence Activities (Division Echelon and Above [Operational])

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: FD1 - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ADRP 2-0	Intelligence	Yes	Yes
	FM 2-0	INTELLIGENCE OPERATIONS https://armypubs.us.army.mil/doctrine/DR_pubs/dr_c/pdf/fm2_0.pdf	Yes	No
	JP 2-0	JOINT INTELLIGENCE	Yes	No

Conditions: The command is conducting operations as a Joint Task Force (JTF) or as a Combined Joint Task Force (CJTF) headquarters. The command's headquarters receives liaison, unit, and individual augmentees. The command receives an operations order from higher headquarters. The commander issues guidance on operational intelligence activities. The command establishes communications with subordinate and adjacent units and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. This task should not be trained in MOPP 4.

Standards: The staff conducts operational intelligence activities to support operations and joint, interagency, and unified action partners in accordance with the commanders intent, orders from higher headquarters, and standard operating procedures

Live Fire Required: No

Objective Task Evaluation Criteria Matrix:

Plan and Prepare		Execute						Assess	
Operational Environment	Training Environment (L/V/C)	Training/Authorized	% of Leaders Present at	% of Soldiers Present at	External Eval	% Performance Measures 'GO'	% Critical Performance Measures 'GO'	% Leader Performance Measures 'GO'	Task Assessment
BDE & Above									
Dynamic and Complex (All OE Variables and Hybrid Threat)	Night	IAW unit CATS statement.	>=85%	>=80%	Yes	>=91%	All	>=90%	T
			75-84%			80-90%		80-89%	T-
Dynamic and Complex (All OE Variables and Single Threat)	Day		65-74%	75-79%	No	65-79%	<All	<=79%	P
			60-64%	60-74%		51-64%			P-
Dynamic and Complex (<All OE Variables and Single Threat)			<=59%	<=59%	<=50%	U			

Remarks: None

Notes: None

Safety Risk: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Performance Steps and Measures

NOTE: Assess task proficiency using the task evaluation criteria matrix.

NOTE: Asterisks (*) indicate leader steps; plus signs (+) indicate critical steps.

STEP/MEASURE	GO	NO-GO	N/A
1. The staff prepares to conduct operational intelligence activities by:	N/A	N/A	N/A
a. Implementing a federated structure across multiple echelons to task organize intelligence operations.	N/A	N/A	N/A
b. Positioning analysis assets in forward locations to support lower echelon requirements.	N/A	N/A	N/A
c. Providing intelligence, indications, and warnings to subordinate commands and unified action partners.	N/A	N/A	N/A
d. Determining the priority of collection and analysis resources.	N/A	N/A	N/A
e. Integrating threat assessments to provide a comprehensive air, space, ground, maritime, and cyber threat situation.	N/A	N/A	N/A
f. Facilitating understanding of the operational environment throughout the command.	N/A	N/A	N/A
g. Developing a concept to synchronize, integrate, and execute information collection in support of operations.	N/A	N/A	N/A
2. The staff conducts operational intelligence activities to support operations by:	N/A	N/A	N/A
a. Receiving commander's guidance regarding:	N/A	N/A	N/A
(1) Planning operations.	N/A	N/A	N/A
(2) Recognizing potential courses of action.	N/A	N/A	N/A
(3) Conducting mission preparation.	N/A	N/A	N/A
(4) Employing threat-appropriate tactics, techniques, and procedures.	N/A	N/A	N/A
(5) Implementing security measures.	N/A	N/A	N/A
(6) Collecting information.	N/A	N/A	N/A
(7) Conducting targeting.	N/A	N/A	N/A
b. Planning and directing activities that identify information requirements and develop the means to satisfy requirements by:	N/A	N/A	N/A
(1) Conducting research, intelligence reach, and analysis.	N/A	N/A	N/A
(2) Producing the intelligence preparation of the battlefield.	N/A	N/A	N/A
(3) Developing the initial intelligence estimate.	N/A	N/A	N/A
(4) Establishing the intelligence architecture.	N/A	N/A	N/A
(5) Managing validated information requirements to assign collection assets.	N/A	N/A	N/A
(6) Updating the information collection plan.	N/A	N/A	N/A
(7) Assessing collection efforts and results.	N/A	N/A	N/A
(8) Providing the intelligence portions of the operations order.	N/A	N/A	N/A
(9) Evaluating information collection assets for suitability to execute information collection tasks.	N/A	N/A	N/A
(10) Determining the effectiveness of the collection plan.	N/A	N/A	N/A
(11) Identifying gaps in coverage and the need to cue or redirect information collection assets.	N/A	N/A	N/A
(12) Updating requirements as they are satisfied, added, modified, or deleted.	N/A	N/A	N/A
(13) Recommending changes in asset tasking.	N/A	N/A	N/A
c. Accessing information sources, databases, collaborative tools, and broadcast services to conduct distributed analysis, searches and queries, data mining, and collaboration.	N/A	N/A	N/A
d. Establishing liaison to coordinate and integrate operations and exchange information and intelligence.	N/A	N/A	N/A
e. Processing and disseminating information in response to information collection tasks by:	N/A	N/A	N/A
(1) Preparing imagery for exploitation.	N/A	N/A	N/A
(2) Translating documents for exploitation.	N/A	N/A	N/A
(3) Converting electronic data into a standardized reporting format for analysis.	N/A	N/A	N/A
(4) Correlating information that consolidates data into a form all analysts can use.	N/A	N/A	N/A
(5) Reporting to the appropriate units, organizations, or agencies for analysis or action.	N/A	N/A	N/A
(6) Forwarding intelligence directly to the commander and through intelligence channels for analysis and production.	N/A	N/A	N/A
3. The staff assesses intelligence products and processes to:	N/A	N/A	N/A
a. Determine whether intelligence products satisfy the original requirement.	N/A	N/A	N/A
b. Identify threat activity or trends that present opportunities or risks to the friendly force.	N/A	N/A	N/A
c. Validate the information collection effort, the threat situation, and aspects of the operational environment to:	N/A	N/A	N/A
(1) Confirm priority information requirements are answered.	N/A	N/A	N/A
(2) Verify intelligence requirements are met.	N/A	N/A	N/A
(3) Redirect collection assets to support changing requirements.	N/A	N/A	N/A
d. Identify threat efforts at deception and denial.	N/A	N/A	N/A

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP 4: Never

MOPP 4 Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s): None

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-9-2120	Determine Operational Information Requirements (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2220	Direct Theater Strategic Surveillance and Reconnaissance (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2350	Distribute Operational Intelligence (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5320	Issue Planning Guidance (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5640	Conduct Electronic Warfare in the Joint Operations Environment (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-TA-5310	Conduct Operational Mission Analysis for Theater Army	71 - Combined Arms (Collective)	Approved

OPFOR Task(s): None

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-MC-5113	Recommend the Commander's Critical Information Requirements	150 - Combined Arms (Individual)	Approved
	150-MC-5130	Assess the Current Situation	150 - Combined Arms (Individual)	Approved
	150-MC-5144	Develop a Running Estimate	150 - Combined Arms (Individual)	Approved

Supporting Drill(s): None

Supported AUTL/UJTL Task(s):

Task ID	Title
OP 2.3.1	Direct Intelligence Operations

TADSS

TADSS ID	Title	Product Type	Quantity
No TADSS specified			

Equipment (LIN)

LIN	Nomenclature	Qty
No equipment specified		

Materiel Items (NSN)

NSN	LIN	Title	Qty
No materiel items specified			

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to the current Environmental Considerations manual and the current GTA Environmental-related Risk Assessment card. Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination.