

Training and Evaluation Outline Report

Task Number: 71-9-2250

Task Title: Collect Target Information (Division Echelon and Above [Operational])

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: FD1 - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	FM 3-55	Information Collection	Yes	No
	JP 3-60	Joint Targeting	Yes	Yes

Condition: The command is conducting operations as a Joint Task Force (JTF) or as a Combined Joint Task Force (CJTF) headquarters. The command's headquarters receives liaison, unit, and individual augmentees. The command receives an operations order from higher headquarters. The commander issues guidance on targeting. The command establishes communications with subordinate and adjacent units and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. This task should not be trained in MOPP 4.

Standard: The staff collects target information to support the detection, identification, and location of threat targets in sufficient detail to permit attack by friendly weapons. The staff converts information into actionable and predictive intelligence and makes it available to users to support all phases of the joint targeting cycle. in accordance with the commanders intent, orders from higher headquarters, and standard operating procedures.

Safety Risk: Low

Task Statements

Cue: None

DANGER Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.
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WARNING Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.
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CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: None

Notes:

TASK STEPS

1. The staff integrates sensor asset capabilities to collect, process, exploit, and disseminate information in support of targeting by:
 - a. Receiving and validating requirements for information.
 - b. Preparing information requirements planning tools.
 - c. Recommending information collection assets and capabilities for employment based on:
 - (1) Nature of the mission.
 - (2) Terrain and weather.
 - (3) The known and unknown of the enemy and environment.
 - (4) Risk to collection assets.
 - (5) Rules of engagement that affect information collection activities.
 - (6) Need for operations security.
 - (7) Support for friendly military deception operations.
 - (8) Available assets.
 - (9) Enemy counter-reconnaissance.
 - d. Maintaining synchronization of assets and processes as operations progress.
 - e. Establishing technical channels and providing guidance.
 - f. Collecting and reporting information.
2. The staff directs target information collection processing, exploitation, and dissemination by:
 - a. Tasking organic assets to collect target information by conducting:
 - (1) Reconnaissance.
 - (2) Surveillance.
 - (3) Security operations.
 - (4) Intelligence operations.
 - b. Enforcing procedures to identify emerging targets, changing requirements, and combat assessment.
 - c. Providing information to units, organizations, or agencies for analysis or action.
 - d. Providing information to inform running estimates, targeting data, intelligence databases, and intelligence.

e. Correlating information with the original requirement.

f. Evaluating the progress of each requirement and cross-referencing incoming reports to outstanding requirements.

g. Developing an information collection plan to:

(1) Task, direct, and manage collection assets (both assigned and attached assets) to collect against the requirements.

(2) Integrate information collection into the scheme of maneuver.

(3) Ensure the information collection plan addresses all of the commander's requirements.

(4) Evaluate and recommend assigned and attached assets for information collection tasks within their capabilities.

(5) Publish any fragmentary orders and warning orders associated with information collection.

3. The staff develops target characteristics for surveillance, analysis, engagement, and assessment by:

a. Collecting target physical data to include:

(1) Location.

(2) Shape.

(3) Size or area covered.

(4) Appearance.

(5) Number and nature of elements that comprise the target.

(6) Dispersion or concentration of elements.

(7) Structural composition.

(8) Degree of hardening.

(9) Electromagnetic signature.

(10) Mobility characteristics.

b. Collecting target functional data to include:

(1) Target activity.

(2) Target operational status.

(3) Degree of functionality.

(4) Materials the target requires in order to perform its function(s).

(5) Functional redundancy.

(6) Capability to reconstitute its function.

(7) Self-defense capability.

(8) Target importance within the strategic structure.

(9) Physical vulnerabilities.

c. Collecting target cognitive data that describe how targets process information or exercise control functions.

d. Collecting target environmental data to include:

(1) Atmospheric conditions affecting the target.

(2) Terrain features.

(3) Denial and deception measures.

(4) Proximity to civilians, noncombatants, or friendly forces.

e. Collecting target environmental characteristics to include:

(1) The expected time the target will appear in the operational area.

(2) The length of time a target is expected to remain in one location.

(3) The length of time required for the target to become operational, to conduct its mission, or to repair or reconstitute.

(4) The length of time a target is identifiable as a threat before it then becomes indistinguishable from other objects in the operational environment.

4. The staff develops requests for information and for collection or support by submitting requests for information to the next higher or lateral echelon to obtain information not available with organic information collection assets.

5. The staff screens reports to determine whether collection tasks have been satisfied by:

a. Establishing whether the information reported actually addresses the original collection task.

b. Comparing information reported to the original collection task to determine if essential information is missing.

c. Assessing whether the information meets the latest time information is of value criteria established in the collection task.

d. Determining opportunities for cueing assets to increase the effectiveness and efficiency of the overall information collection effort.

e. Evaluating information collection assets that report nothing significant or report the absence of activity.

6. The staff updates the information collection plan to:

- a. Maintain information collection activities' synchronization with operations.
- b. Direct assets to other collection requirements.
- c. Identify satisfied requirements.
- d. Develop and add new requirements.
- e. Re-task assets.
- f. Prepare to transition to the next operation.

7. The staff assesses information collection activities' progress to ensure all collection tasks are satisfied by:

- a. Monitoring collection assets as they execute missions.
- b. Tracking how well information collection assets satisfy their collection tasks.
- c. Determining which information requirements were answered and which were not answered.
- d. Evaluating the accuracy and effectiveness of collection assets and analytic elements.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff integrated sensor asset capabilities to collect, process, exploit, and disseminate information in support of targeting.			
2. The staff directed target information collection processing, exploitation, and dissemination.			
3. The staff developed target characteristics for surveillance, analysis, engagement, and assessment.			
4. The staff developed requests for information and for collection or support by submitting requests for information to the next higher or lateral echelon to obtain information not available with organic information collection assets.			
5. The staff screened reports to determine whether collection tasks have been satisfied.			
6. The staff updated the information collection plan.			
7. The staff assessed information collection activities' progress to ensure all collection tasks are satisfied.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP 4: Never

MOPP 4 Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-9-5000	Conduct Mission Command For Theater Level Operations for Theater Army	71 - Combined Arms (Collective)	Approved
	71-9-5150	Monitor Strategic Situation (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5200	Assess the Operational Situation	71 - Combined Arms (Collective)	Approved
	71-9-5320	Issue Planning Guidance (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5390	Prepare Campaign and Related Plans and Orders (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5570	Conduct Joint Force Staff Operations (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-9-2100	Direct Operational Intelligence Activities (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2110	Determine Operational Priority Intelligence Requirements (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2200	Collect Relevant Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2220	Direct Theater Strategic Surveillance and Reconnaissance (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2300	Process Collected Operational Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2400	Produce Operational Intelligence Products (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2424	Provide Target Information for the Joint Operational Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-3100	Conduct Joint Force Targeting (Division Echelon and Above Operating as a Joint Task Force [JTF] or Combined Joint Task Force [CJTF])	71 - Combined Arms (Collective)	Approved
	71-9-5130	Determine Commander's Critical Information Requirements (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-6110	Manage Operational Aerospace Targets (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-MC-5116	Participate in Course of Action Comparison	150 - Combined Arms (Individual)	Approved

Supporting Drill Task(s): None

Supported AUTL/UJTL Task(s):

Task ID	Title
OP 2.8.1	Identify Target Collection Requirements

TADSS

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

Equipment (LIN)

Step ID	LIN	Nomenclature	Qty
No equipment specified			

Materiel Items (NSN)

Step ID	NSN	LIN	Title	Qty
No materiel items specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT. Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination.