

ART 5.7.5.1 SYNCHRONIZE INFORMATION OPERATIONS

The synchronization of information operations includes all information-related capabilities in concert with other lines of operation used to affect the decisionmaking cycle of adversaries. Information operations integration is characterized by the planning, coordination, and synchronization of policies and procedures, operations, personnel, and technology. This integration aims to protect and defend friendly use of information, information systems, and human and automated decisionmaking, and to affect enemy, adversary and other's use of information, information systems, and human and automated decisionmaking. (FM 3-13) (USACAC)

NO.	Scale	Measure
01	Yes/No	Unit addressed Army information operations activities (inform and influence activities and cyber electromagnetic activities) and capabilities (military deception and operations security) as part of the broader information operations integration effort during design.
02	Yes/No	Unit included Army information operations activities (inform and influence activities and cyber electromagnetic activities) and capabilities (military deception and operations security) within the broader information operations integration requirements nested with the mission narrative and the commander's intent.
03	Yes/No	Unit included Army information operations activities (inform and influence activities and cyber electromagnetic activities) and capabilities (military deception and operations security) within the information operations integration requirements developed simultaneously with mission command objectives and mission planning.
04	Yes/No	Unit integrated information operations support teams, Army information operations activities (inform and influence activities and cyber electromagnetic activities), and capabilities (military deception and operations security), taking advantage of opportunities within the information

		environment, to exploit or degrade human or automated decisionmaking.
05	Yes/No	Unit exploited information, information systems, or infrastructure.
06	Yes/No	Unit protected or minimized exploitation or degradation of friendly human and/or automated decision making.
07	Yes/No	Unit protected or minimized exploitation or degradation of information, information systems, or infrastructure.
08	Yes/No	Unit developed measures of performance for Army information operations activities (inform and influence activities and cyber electromagnetic activities) and capabilities (military deception and operations security).
09	Yes/No	Unit developed measures of effectiveness for Army information operations activities (inform and influence activities and cyber electromagnetic activities) and capabilities (military deception and operations security).
10	Yes/No	Unit achieved the desired damage, exploitation, or degradation against the targeted information, information systems, decisionmaking processes, or infrastructure.
11	Yes/No	Unit achieved acceptable levels of protection against or mitigated attacks on friendly information, information systems, and decisionmaking processes.
12	Yes/No	Unit operations were supported by integrated Army information operations activities (inform and influence activities and cyber electromagnetic activities) and capabilities (military deception and operations security) and were not compromised by enemy, adversary, neutral, or other's actions within the information environment.
13	Yes/No	Unit reinforced intended consequences and support desired outcomes.
14	Yes/No	Unit mitigated unintended consequences and avoided unwanted outcomes.
15	Yes/No	Army information operations activities and capabilities were consistent with and supported higher echelon information operations objectives, desired effects, and outcomes.

16	Time	To initiate Army information operations activities (inform and influence activities and cyber electromagnetic activities) and capabilities (military deception and operations security) for design, planning, and integration in support of decisive action.
17	Time	To achieve desired effects within the information environment in support of decisive action.
18	Time	To observe the results of efforts directed against enemy, adversary, neutral, and other decisionmaking, information, and information systems.
19	Time	To identify, determine appropriate response, and implement changes in response to attacks against friendly information, information systems, and decisionmaking processes.
20	Percent	Of Army information operations activities (inform and influence activities and cyber electromagnetic activities) and capabilities (military deception and operations security) that achieved desired effects within the information environment resulting in damage, exploitation, or degradation to targeted information, information systems, or infrastructure.
21	Percent	Of integrated plans for Army information operations activities (inform and influence activities and cyber electromagnetic activities) and capabilities (military deception and operations security) through the operations synchronization process.
22	Number	Of instances of the disabling, corruption, compromising, or exploitation of friendly information, information systems, and decisionmaking processes.

Supporting Collective Tasks:

Task No.	Title	Proponent	Echelon
71-2-5311	Integrate Soldier and Leader Engagement into Small Unit Operations	71 - Combined Arms	Company

		(Collective)	
71-8-0019	Coordinate Commander's Themes and Messages (Brigade - Corps)	71 - Combined Arms (Collective)	Corps
71-9-5660	Coordinate Military Information Support Operations (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Echelons Above Corps