

# Training and Evaluation Outline Report

**Task Number:** 71-9-2000

**Task Title:** Conduct Joint Intelligence Operations (Division Echelon and Above [Operational])

**Distribution Restriction:** Approved for public release; distribution is unlimited.

**Destruction Notice:** None

**Foreign Disclosure: FD1** - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

**Supporting Reference(s):**

Step Number	Reference ID	Reference Name	Required	Primary
	ADRP 2-0	Intelligence	Yes	No
	ATP 2-01	Planning Requirements and Assessing Collection	Yes	No
	JP 2-0	Joint Intelligence	Yes	Yes

**Condition:** The command is conducting operations as a Joint Task Force (JTF) or as a Combined Joint Task Force (CJTF) headquarters. The command's headquarters receives liaison, unit, and individual augmentees. The command receives an operations order from higher headquarters. The commander issues guidance on joint intelligence operations. The command establishes communications with subordinate and adjacent units and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. This task should not be trained in MOPP 4.

**Standard:** The staff conducts joint intelligence operations to enhance situational awareness of the operational environment in accordance with the commanders intent, orders from higher headquarters, and standard operating procedures.

**Safety Risk:** Low

<b>Task Statements</b>
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**Cue:** None

<b>DANGER</b>
None.

<b>WARNING</b>
None.

<b>CAUTION</b>
None

**Remarks:** None

**Notes:** None

## TASK STEPS

1. The staff prepares to conduct operational intelligence activities by:
  - a. Implementing a federated structure across multiple echelons to task organize intelligence operations.
  - b. Positioning analysis assets in forward locations to support lower echelon requirements.
  - c. Providing intelligence, indications, and warnings to subordinate commands and unified action partners.
  - d. Determining the priority of collection and analysis resources.
  - e. Integrating threat assessments to provide a comprehensive air, space, ground, maritime, and cyber threat situation.
  - f. Facilitating understanding of the operational environment throughout the command.
  - g. Developing a concept to synchronize, integrate, and execute information collection in support of operations.
2. The staff plans the integration and operation of sensor assets to collect, process, exploit, and disseminate information in support of operations by:
  - a. Receiving and validating requirements for information.
  - b. Preparing information requirements planning tools.
  - c. Recommending information collection assets and capabilities for employment based on:
    - (1) Nature of the mission.
    - (2) Terrain and weather.
    - (3) The known and unknown of the enemy and environment.
    - (4) Risk to collection assets.
    - (5) Rules of engagement that affect information collection activities.
    - (6) Need for operations security.
    - (7) Support for friendly military deception operations.
    - (8) Available assets.
    - (9) Enemy counter-reconnaissance.
  - d. Maintaining synchronization of assets and processes as operations progress.
  - e. Establishing technical channels and providing guidance.
  - f. Collecting and reporting information.
3. The staff directs information collection for processing, exploitation, and dissemination by:

- a. Tasking organic assets to collect threat, terrain and weather, and civil information by conducting:
  - (1) Reconnaissance.
  - (2) Surveillance.
  - (3) Security operations.
  - (4) Intelligence operations.
- b. Enforcing procedures to identify emerging targets, changing requirements, and combat assessment.
- c. Providing information to units, organizations, or agencies for analysis or action.
- d. Providing information to inform running estimates, targeting data, intelligence databases, and intelligence.
- e. Correlating information with the original requirement.
- f. Evaluating the progress of requirements and cross-referencing reports to outstanding requirements.
- g. Developing an information collection plan to:
  - (1) Task, direct, and manage assigned and attached collection assets to collect against requirements.
  - (2) Integrate information collection into the scheme of maneuver.
  - (3) Ensure the information collection plan addresses all of the commander's requirements.
  - (4) Evaluate and recommend assigned and attached assets for information collection tasks within their capabilities.
  - (5) Publish any fragmentary orders and warning orders associated with information collection.
- 4. The staff correlates and converts data into information formatted for analysis and production of intelligence by:
  - a. Forwarding time-sensitive information resulting from processing and exploitation to decision makers and to intelligence personnel.
  - b. Integrating processed data with existing information to update the common operational picture.
  - c. Managing processing systems and capabilities in a unified action environment to resolve interoperability problems.
  - d. Developing intelligence processing procedures to function in both US-only and multinational segments.
  - e. Planning the processing workload and developing a priority system for accomplishing the work to include reporting the status of collection assets.
  - f. Managing sensor-unique processing, exploitation, and analysis equipment.
- 5. The staff prepares data collected by intelligence systems and disciplines for exploitation and fusion by:

- a. Processing reports prepared by human intelligence collection activities at joint force and component levels.
- b. Processing imagery and geospatial information that describe and visually depict physical features and geographically referenced activities on the earth.
- c. Processing information from signals, communications, electronic, and foreign instrumentation signals intelligence systems.
- d. Processing measurement and signature data to detect, locate, and describe the characteristics of targets.
- e. Processing open-source information collected from commercial radio and television broadcasts, computer and web-based sources, newspapers, magazines, and other publications.
- f. Processing technical information from captured adversary equipment gained from nontraditional players, new capabilities, and forensics.
- g. Processing counterintelligence collected from adversary entities targeting friendly forces.

6. The staff translates data in various forms from sensors depending on the nature of the sensing device by:

- a. Receiving raw inputs in the form of digitized data, unintelligible voice transmissions, large digital files containing unrectified images of the earth, or spools of unprocessed film.
- b. Changing collection output through sensor-specific processing measures into visual, auditory, or textual information that is intelligible to humans.
- c. Providing context for the information to allow intelligence analysts, planners, or decision makers to assimilate the information.
- d. Integrating information from single or multiple sources into appropriate databases by the analysis and production elements.
- e. Evaluating each new item of information by analysis and production elements with respect to the reliability of the source and the credibility of the information.
- f. Comparing integrated and evaluated information with facts and assumptions to discern patterns or recognize events.
- g. Assessing information based on common sense, life experience, military knowledge, and existing information and intelligence to identify new activity or the absence of activity to postulate the significance of that activity.

7. The staff produces intelligence through the integration, evaluation, analysis, and interpretation of information from single or multiple sources by:

- a. Developing indications and warnings to assess the probability of hostile actions and provides sufficient warning to preempt, counter, or otherwise moderate their outcome.
- b. Preparing all-source intelligence on the current situation in a particular area to include:
  - (1) Adversary capabilities, probable intentions, and will to use military force, where, when, in what strength, and with what forces and weapons.
  - (2) The adversary's operational plans.
  - (3) Adversary centers of gravity.

(4) Adversary vulnerabilities.

(5) Analysis of the operational area including terrain, hydrology, hydrography, infectious disease and environmental factors, man-made features, and demographics.

(6) The effects of current and forecast meteorological conditions.

(7) Military and political events.

(8) Status of strategic transportation nodes, to include major airfields, seaports, and surface networks.

(9) Adversary weapons of mass destruction and facilities and activities.

(10) Adversary foreign intelligence and security activities.

(11) Adversary cyberspace capabilities.

c. Delivering general military intelligence on the organization, operations, facilities, and capabilities of foreign military forces and pertinent information concerning the environment.

d. Providing target intelligence that portrays and locates the components of a target or target complex, networks, and support infrastructure.

e. Assembling scientific and technical intelligence that includes capabilities, vulnerabilities, limitations, and effectiveness of weapon systems as well as associated research and development and manufacturing activities.

f. Evaluating foreign intelligence and security services disciplines, terrorism, foreign-directed sabotage, and related security threats.

g. Estimating adversary courses of action and analyzing the advantages and disadvantages of each from an adversary perspective.

8. The staff facilitates the communication of collected data, processed information, and fused intelligence among producers and consumers by:

a. Configuring a collaborative dissemination architecture for external organizations to address joint force intelligence requirements.

b. Identifying any duplication of intelligence capabilities.

c. Providing consumers with automated access to theater and national intelligence databases.

d. Employing precise terminology to minimize user confusion when reviewing assessments and estimates.

e. Confirming that users are receiving intelligence products promptly and products fulfill user requirements.

9. The staff plans to share intelligence with foreign military forces and to coordinate receiving intelligence from those forces during multinational operations by:

a. Aligning dissemination procedures with national disclosure policy.

b. Maintaining unity of effort to counter a common threat.

- c. Resolving significant differences in intelligence doctrine and procedures among multinational partners.
  - d. Determining what intelligence to share with the forces of other nations.
  - e. Releasing US intelligence information at the most appropriate classification level and with the fewest dissemination restrictions within foreign disclosure guidelines.
  - f. Providing intelligence relating to a source that cannot be shared so long as the information does not compromise the source.
  - g. Establishing procedures for separating intelligence from sources and methods.
  - h. Conducting complementary intelligence operations to overcome inherent limitations.
  - i. Establishing networks based on collaborative relationships.
  - j. Reducing the potential for inter-organizational conflicts.
10. The staff assesses intelligence products and processes to:
- a. Determine whether intelligence products satisfy the original requirement.
  - b. Identify threat activity or trends that present opportunities or risks to the friendly force.
  - c. Validate the information collection effort, the threat situation, and aspects of the operational environment to:
    - (1) Confirm priority information requirements are answered.
    - (2) Verify intelligence requirements are met.
    - (3) Redirect collection assets to support changing requirements.
  - d. Identify threat efforts at deception and denial.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff prepared to conduct operational intelligence activities.			
2. The staff planned the integration and operation of sensor assets to collect, process, exploit, and disseminate information in support of operations.			
3. The staff directed information collection for processing, exploitation, and dissemination.			
4. The staff correlated and converted data into information formatted for analysis and production of intelligence.			
5. The staff prepared data collected by intelligence systems and disciplines for exploitation and fusion.			
6. The staff translated data in various forms from sensors depending on the nature of the sensing device.			
7. The staff produced intelligence through the integration, evaluation, analysis, and interpretation of information from single or multiple sources.			
8. The staff facilitated the communication of collected data, processed information, and fused intelligence among producers and consumers.			
9. The staff planned to share intelligence with foreign military forces and to coordinate receiving intelligence from those forces during multinational operations.			
10. The staff assessed intelligence products and processes.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

**ITERATION:** 1 2 3 4 5 M

**COMMANDER/LEADER ASSESSMENT:** T P U

**Mission(s) supported:** None

**MOPP 4:** Never

**MOPP 4 Statement:** None

**NVG:** Never

**NVG Statement:** None

**Prerequisite Collective Task(s):**

Step Number	Task Number	Title	Proponent	Status
	71-9-2100	Direct Operational Intelligence Activities (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2140	Designate Intelligence Resources for Allocation in the Joint Operations Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2200	Collect Relevant Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2220	Direct Theater Strategic Surveillance and Reconnaissance (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2300	Process Collected Operational Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2350	Distribute Operational Intelligence (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2400	Produce Operational Intelligence Products (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2424	Provide Target Information for the Joint Operational Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

**Supporting Collective Task(s):**

Step Number	Task Number	Title	Proponent	Status
	71-9-2200	Collect Relevant Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2300	Process Collected Operational Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2350	Distribute Operational Intelligence (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-2400	Produce Operational Intelligence Products (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

**Supporting Individual Task(s):**

Step Number	Task Number	Title	Proponent	Status
	150-132-1005	Perform Data Collection with Mission Command Workstation (MCWS)/Command Post of the Future (CPOF) (13.2)	150 - Combined Arms (Individual)	Approved
	150-DMG-1005	Perform Data Collection (V10.0)	150 - Combined Arms (Individual)	Approved

**Supporting Drill Task(s):** None

**Supported AUTL/UJTL Task(s):**

Task ID	Title
OP 2	Conduct Joint Intelligence Operations

**TADSS**

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

**Equipment (LIN)**

Step ID	LIN	Nomenclature	Qty
No equipment specified			

**Material Items (NSN)**

Step ID	NSN	LIN	Title	Qty
No materiel items specified				

**Environment:** Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT. .

**Safety:** In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination.