

Training and Evaluation Outline Report

Status: Approved

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Task Number: 71-9-1270

Task Title: Conduct Shaping Operations

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: FD1 - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ADRP 1-03	The Army Universal Task List	Yes	Yes
	ADRP 3-0	Unified Land Operations	Yes	No
	ADRP 5-0	The Operations Process	Yes	No
	ADRP 6-0 (Change 002, March 28, 2014)	Mission Command http://armypubs.army.mil/doctrine/DR_pubs/dr_a/pdf/adrp6_0_new.pdf	Yes	No
	FM 3-90-1 (Change 002, April 13, 2015)	OFFENSE AND DEFENSE VOLUME 1	Yes	No
	FM 3-90-2	RECONNAISSANCE, SECURITY, AND TACTICAL ENABLING TASKS VOLUME 2	Yes	No
	FM 6-0 (Change 002, April 22, 2016)	COMMANDER AND STAFF ORGANIZATION AND OPERATIONS	Yes	No
	JP 1	Doctrine for the Armed Forces of the United States	Yes	No
	JP 3-0	Joint Operations	Yes	No
	JP 3-31	Command and Control for Joint Land Operations	Yes	No
	JP 5-0	Joint Operation Planning	Yes	No

Conditions: The command is conducting operations (offense, defense, and stability) as an Army or Joint headquarters. The command receives an order from higher headquarters. The end state is identified. The commander issues guidance on setting conditions for tactical actions. The command has communications with subordinate, supporting, and adjacent units and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. This task should not be trained in MOPP 4.

Standards: The command conducts shaping operations to set the conditions for the decisive operation by preparing and isolating the battlefield, disrupting the enemys ability to synchronize forces, deceiving the enemy, and delaying entry of enemy reinforcements to the main battle area in accordance with the commanders intent, orders from higher headquarters, and standard operating procedures.

Live Fire Required: No

Objective Task Evaluation Criteria Matrix:

Plan and Prepare		Execute						Assess	
Operational Environment	Training Environment (L/V/C)	Training/Authorized	% of Leaders Present at	% of Soldiers Present at	External Eval	% Performance Measures 'GO'	% Critical Performance Measures 'GO'	% Leader Performance Measures 'GO'	Task Assessment
BDE & Above									
Dynamic and Complex (All OE Variables and Hybrid Threat)	Night	IAW unit CATS statement.	>=85%	>=80%	Yes	>=91%	All	>=90%	T
			75-84%			80-90%		80-89%	T-
Dynamic and Complex (All OE Variables and Single Threat)	Day		65-74%	75-79%	No	65-79%	<All	<=79%	P
			60-64%	60-74%		51-64%			P-
Dynamic and Complex (<All OE Variables and Single Threat)			<=59%	<=59%	<=50%	U			

Remarks: None

Notes: This task is broken into two separate parts, Army and Joint. The command is only required to perform the task at their current echelon to receive credit for completing the task step. An example is, if operating as a Joint Task Force headquarters, the command will only perform the tasks labeled as 'Joint.'

Safety Risk: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Performance Steps and Measures

NOTE: Assess task proficiency using the task evaluation criteria matrix.

NOTE: Asterisks (*) indicate leader steps; plus signs (+) indicate critical steps.

STEP/MEASURE	GO	NO-GO	N/A
1. The command plans and prepares to set conditions for tactical actions by conducting one of the following:	N/A	N/A	N/A
Note:			
a. Conduct Execute the Operations Process (71-8-5100).	N/A	N/A	N/A
b. Conduct the Operations Process for Joint Operations (71-9-5100).	N/A	N/A	N/A
Note: The command will execute task 71-8-5100 if operating as an Army HQ and task 71-9-5100 if operating as a Joint HQ.			
2. The command executes setting the conditions for tactical operations:	N/A	N/A	N/A
a. Mission Command.	N/A	N/A	N/A
(1) Conduct Mission Command (Army).	N/A	N/A	N/A
(a) Conduct command post operations (71-8-5200).	N/A	N/A	N/A
(b) Implement knowledge management and information management (71-8-7653 and 71-8-5310).	N/A	N/A	N/A
(c) Control tactical airspace (71-8-5715).	N/A	N/A	N/A
(d) Execute command programs (71-8-6107).	N/A	N/A	N/A
(e) Integrate space operations (71-8-5116).	N/A	N/A	N/A
(f) Coordinate public affairs operations (71-8-5334).	N/A	N/A	N/A
(g) Operate a mission command network (71-8-5003).	N/A	N/A	N/A
(h) Conduct military deception (71-8-5127).	N/A	N/A	N/A
(i) Coordinate information-related capabilities (71-8-5320).	N/A	N/A	N/A
(j) Conduct Solider and leader engagement (71-8-5311).	N/A	N/A	N/A
(k) Conduct information operations (71-8-5610).	N/A	N/A	N/A
(l) Conduct civil affairs operations (71-8-5400).	N/A	N/A	N/A
(2) Conduct Command and Control for Joint Operations (Joint).	N/A	N/A	N/A
(a) Conduct command post operations (71-9-5201).	N/A	N/A	N/A
(b) Coordinate information operations (71-9-5600).	N/A	N/A	N/A
(c) Provide command and control of joint air operations (This task is not required for units serving as a Joint Force Land Component Headquarters [JFLCC]) (71-9-1530).	N/A	N/A	N/A
(d) Provide command and control of joint land operations (71-9-5180).	N/A	N/A	N/A
(e) Provide command and control of joint maritime operations (This task is not required for units serving as a Joint Force Land Component Headquarters [JFLCC]) (71-9-1520).	N/A	N/A	N/A
(f) Conduct space operations (71-9-5300).	N/A	N/A	N/A
(g) Provide public affairs in the joint area of operations (71-9-5800).	N/A	N/A	N/A
(h) Conduct Cyberspace Operations (71-9-5620).	N/A	N/A	N/A
(i) Install, operate, and maintain the network (71-9-5116).	N/A	N/A	N/A
(j) Conduct civil military operations (71-9-4720).	N/A	N/A	N/A
(k) Conduct meteorological and oceanographic operations (71-9-0010).	N/A	N/A	N/A
(l) Acquire and communicate operational level information and maintain status (71-9-5105).	N/A	N/A	N/A
(m) Assess the operational situation (71-9-5200).	N/A	N/A	N/A
(n) Prepare plans and orders (71-9-5300).	N/A	N/A	N/A
(o) Command subordinate forces (71-9-5400).	N/A	N/A	N/A
(p) Establish, organize, and operate a joint force headquarters (71-9-5500).	N/A	N/A	N/A
(q) Coordinate operational information operations (71-9-5600).	N/A	N/A	N/A
(r) Coordinate and integrate joint/multinational and interagency support (71-9-5700).	N/A	N/A	N/A
b. Movement and Maneuver.	N/A	N/A	N/A
(1) Movement and Maneuver in Support of Unified Land Operations (Army).	N/A	N/A	N/A
(a) Deploy the force (71-8-1201).	N/A	N/A	N/A
(b) Move the force (71-8-1202).	N/A	N/A	N/A
(c) Maneuver the force (71-8-1203).	N/A	N/A	N/A
(d) Employ direct fires (71-8-1204).	N/A	N/A	N/A
(e) Occupy an area (71-8-1205).	N/A	N/A	N/A
(f) Conduct mobility (71-8-1701) and countermobility operations (71-8-1700).	N/A	N/A	N/A
(g) Perform reconnaissance (71-8-2301).	N/A	N/A	N/A
(h) Employ battlefield obscuration (71-8-3200).	N/A	N/A	N/A
(i) Perform tactical actions associated with force projection and deployment (71-8-7301).	N/A	N/A	N/A
(j) Employ special operations capabilities (71-8-5910).	N/A	N/A	N/A

(k) Provide equipment or training support to enhance host nation capabilities (71-8-7450).	N/A	N/A	N/A
(2) Movement and Maneuver in Support of Unified Action (Joint).	N/A	N/A	N/A
(a) Conduct counter barriers, obstacles, and mine warfare for joint operations (71-9-6220).	N/A	N/A	N/A
(b) Employ special operations capabilities (71-9-5910).	N/A	N/A	N/A
(c) Execute counter air-land-sea operations (This task is not required for units serving as a Joint Force Land Component Headquarters [JFLCC]) (71-9-6520).	N/A	N/A	N/A
(d) Conduct maritime operations (This task is not required for units serving as a Joint Force Land Component Headquarters [JFLCC]) (71-9-1520).	N/A	N/A	N/A
(e) Conduct joint shipboard helicopter and tiltrotor aircraft operations (This task is not required for units serving as a Joint Force Land Component Headquarters [JFLCC]) (71-9-2068).	N/A	N/A	N/A
(f) Provide equipment or training support to enhance host nation capabilities (71-9-3032).	N/A	N/A	N/A
(g) Conduct joint forcible entry operations (71-9-1340).	N/A	N/A	N/A
c. Intelligence.	N/A	N/A	N/A
(1) Intelligence Support to Unified Land Operations (Army).	N/A	N/A	N/A
(a) Provide intelligence support to force generation (71-8-2220).	N/A	N/A	N/A
(b) Provide support to situational understanding (71-8-5325).	N/A	N/A	N/A
(c) Perform information collection (71-8-2300).	N/A	N/A	N/A
(d) Provide intelligence support to targeting (71-8-2410) and coordinate information-related capabilities (71-8-5320).	N/A	N/A	N/A
(2) Joint and National Intelligence Support to Military Operations (Joint).	N/A	N/A	N/A
(a) Conduct collection (71-9-2200) and synchronization (71-9-2320).	N/A	N/A	N/A
(b) Provide national intelligence support to operations (71-9-2500).	N/A	N/A	N/A
(c) Conduct intelligence processing (71-9-2300) and exploitation (71-9-2330).	N/A	N/A	N/A
(d) Provide intelligence analysis (71-9-2301) and production (71-9-2400).	N/A	N/A	N/A
(e) Disseminate and integrate updated intelligence (71-9-2350).	N/A	N/A	N/A
d. Fires.	N/A	N/A	N/A
(1) Fires in Support of Unified Land Operations (Army).	N/A	N/A	N/A
(a) Integrate fires (71-8-3310).	N/A	N/A	N/A
(b) Conduct fire support (71-8-3000).	N/A	N/A	N/A
(c) Integrate air-ground operations (71-8-5800).	N/A	N/A	N/A
(d) Conduct air and missile defense (71-8-6100).	N/A	N/A	N/A
(2) Coordinate Joint Fires for Operations (Joint).	N/A	N/A	N/A
(a) Conduct joint targeting (71-9-3100).	N/A	N/A	N/A
(b) Provide fire support (71-9-3000).	N/A	N/A	N/A
(c) Integrate air-ground-sea fires (71-9-3270).	N/A	N/A	N/A
(d) Conduct close air support (71-9-3210).	N/A	N/A	N/A
(e) Conduct electronic warfare (71-9-5640).	N/A	N/A	N/A
e. Sustainment.	N/A	N/A	N/A
(1) Sustainment in Support of Unified Land Operations (Army).	N/A	N/A	N/A
(a) Coordinate logistics support for operations (71-8-4100).	N/A	N/A	N/A
(b) Coordinate personnel support for operations (71-8-4215).	N/A	N/A	N/A
(c) Coordinate health service support for operations (71-8-4300).	N/A	N/A	N/A
(2) Coordinate and Synchronizing Joint Logistics (Joint).	N/A	N/A	N/A
(a) Provide sealift support to joint operations (71-9-1200).	N/A	N/A	N/A
(b) Conduct joint terminal operations (71-9-9060).	N/A	N/A	N/A
(c) Conduct joint logistics over the shore (71-9-9030).	N/A	N/A	N/A
(d) Provide health service support (71-9-4430).	N/A	N/A	N/A
(e) Conduct logistics in support of multinational operations (71-9-2090).	N/A	N/A	N/A
(f) Conduct distribution operations (71-9-2917).	N/A	N/A	N/A
(g) Conduct operational contract support (71-9-2421).	N/A	N/A	N/A
(h) Coordinate supply of arms, munitions, and equipment in the joint operational area (JOA) (71-9-4100).	N/A	N/A	N/A
(i) Synchronize supply of fuel in the JOA (71-9-4200).	N/A	N/A	N/A
(j) Provide for Maintenance of Equipment in the JOA (71-9-4300).	N/A	N/A	N/A
(k) Coordinate support for forces in the JOA (71-9-5450).	N/A	N/A	N/A
(l) Manage logistic support in the JOA (71-9-4500).	N/A	N/A	N/A
(m) Build and maintain sustainment bases in the JOA (71-9-4600).	N/A	N/A	N/A
(n) Provide Politico-Military Support to other nations, groups, and government agencies (71-9-4700).	N/A	N/A	N/A
(o) Acquire, manage, and distribute funds (71-9-4800).	N/A	N/A	N/A
f. Protection.	N/A	N/A	N/A
(1) Protection in Support of Unified Land Operations (Army).	N/A	N/A	N/A

(a) Coordinate air and missile defense (71-8-6100).	N/A	N/A	N/A
(b) Coordinate personnel recovery operations (71-8-6236).	N/A	N/A	N/A
(c) Implement physical security (71-8-6112).	N/A	N/A	N/A
(d) Conduct area security (71-8-6500).	N/A	N/A	N/A
(e) Coordinate antiterrorism measures (71-8-6600).	N/A	N/A	N/A
(f) Conduct survivability operations (71-8-1702).	N/A	N/A	N/A
(g) Provide force health protection (71-8-4305).	N/A	N/A	N/A
(h) Conduct chemical, biological, radiological, and nuclear operations – (71-8-5128).	N/A	N/A	N/A
(i) Employ safety techniques (71-8-6105).	N/A	N/A	N/A
(j) Provide explosive ordnance disposal protection (71-8-6718).	N/A	N/A	N/A
(k) Conduct detention operations (71-8-7500).	N/A	N/A	N/A
(l) Conduct police operations (71-8-7501).	N/A	N/A	N/A
(2) Coordinate Protection for Joint Operations (Joint).	N/A	N/A	N/A
(a) Coordinate personnel recovery operations (71-9-6290).	N/A	N/A	N/A
(b) Conduct antiterrorism operations (71-9-6600).	N/A	N/A	N/A
(c) Conduct chemical, biological, radiological, and nuclear operations (71-9-5128).	N/A	N/A	N/A
(d) Conduct operations security (71-9-5670).	N/A	N/A	N/A
(e) Conduct detention operations (71-9-3101).	N/A	N/A	N/A
(f) Conduct joint interdiction (71-9-3250).	N/A	N/A	N/A
(g) Provide joint security operations in theater (71-9-6500).	N/A	N/A	N/A
(h) Conduct counterinsurgency operations (71-9-7643).	N/A	N/A	N/A
(i) Provide defense support of civil authorities (71-9-7416).	N/A	N/A	N/A
(j) Conduct electronic warfare (71-9-5640).	N/A	N/A	N/A
(k) Conduct homeland defense (71-9-8090).	N/A	N/A	N/A
(l) Conduct noncombatant evacuation operations (71-9-6260).	N/A	N/A	N/A
(m) Provide operational air, space, and missile defense (71-9-6100).	N/A	N/A	N/A
(n) Provide protection for operational forces, means, and noncombatants (71-9-6200).	N/A	N/A	N/A
(o) Protect systems and capabilities in the JOA (71-9-6300).	N/A	N/A	N/A
(p) Conduct military deception in support of subordinate campaigns and major operations (71-9-5630).	N/A	N/A	N/A
(q) Provide security for operational forces and means (71-9-6500).	N/A	N/A	N/A
(r) Conduct defensive countermeasure operations (71-9-6600).	N/A	N/A	N/A
(s) Conduct defense critical infrastructure protection program (71-9-6520).	N/A	N/A	N/A
g. Operations.	N/A	N/A	N/A
(1) Tactical Mission Tasks and Military Operations (Army).	N/A	N/A	N/A
(a) Conduct offensive tasks (71-8-7100).	N/A	N/A	N/A
(b) Conduct defensive tasks (71-8-7200).	N/A	N/A	N/A
(c) Conduct stability tasks (71-8-7310).	N/A	N/A	N/A
(d) Conduct defense support to civil authorities (71-8-7410).	N/A	N/A	N/A
(e) Conduct tactical mission tasks (71-8-1200).	N/A	N/A	N/A
(f) Conduct military operations (71-8-7000).	N/A	N/A	N/A
(2) Tactical Mission Tasks in Joint Operations (Joint).	N/A	N/A	N/A
(a) Conduct offensive tasks (71-9-1250).	N/A	N/A	N/A
(b) Conduct defensive tasks (71-9-1260).	N/A	N/A	N/A
(c) Conduct stability operations (71-9-8140).	N/A	N/A	N/A
(d) Conduct defense support to civil authorities (71-9-7410).	N/A	N/A	N/A
(e) Conduct amphibious operations (71-9-2079).	N/A	N/A	N/A
(f) Conduct joint urban operations (71-9-0131).	N/A	N/A	N/A
(g) Conduct peace operations (71-9-3300).	N/A	N/A	N/A
(h) Conduct electronic warfare (71-9-5640).	N/A	N/A	N/A
(i) Conduct counter CBRN in a JOA (71-9-7000).	N/A	N/A	N/A
3. The command assess setting the conditions for tactical operations:	N/A	N/A	N/A
a. Army.	N/A	N/A	N/A
(1) Monitor the current situation (71-8-5141).	N/A	N/A	N/A
(2) Process relevant information (71-8-5315).	N/A	N/A	N/A
(3) Evaluate progress towards achieving the end state (71-8-5142).	N/A	N/A	N/A
(4) Recommend or directing action for improvement (71-8-5125).	N/A	N/A	N/A
b. Joint.	N/A	N/A	N/A
(1) Monitor the current situation (71-9-5150).	N/A	N/A	N/A
(2) Collect relevant information (71-9-2200).	N/A	N/A	N/A

(3) Evaluate progress towards achieving the end state (71-9-5201).	N/A	N/A	N/A
(4) Recommend or directing action for improvement (71-9-5125).	N/A	N/A	N/A

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP 4: Never

MOPP 4 Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-9-5200	Assess the Operational Situation	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-5-0007	Analyze the Operational Environment	71 - Combined Arms (Collective)	Approved
	71-8-0013	Assess the Information Environment (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-2300	Perform Information Collection for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-2334	Conduct a Reconnaissance in Force for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-5130	Assess Tactical Situation and Operations for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-5315	Process Relevant Information (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-9-2200	Collect Relevant Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-3100	Conduct Joint Force Targeting (Division Echelon and Above Operating as a Joint Task Force [JTF] or Combined Joint Task Force [CJTF])	71 - Combined Arms (Collective)	Approved
	71-9-5110	Communicate Operational Information (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5200	Assess the Operational Situation	71 - Combined Arms (Collective)	Approved
	71-9-5314	Conduct Effects Assessment (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5910	Integrate Special Operations Forces	71 - Combined Arms (Collective)	Approved
	71-CORP-3300	Conduct Targeting Process for Corps	71 - Combined Arms (Collective)	Approved
	71-CORP-5100	Conduct the Mission Command Operations Process for Corps	71 - Combined Arms (Collective)	Approved
	71-CORP-8600	Establish Civil Security for Corps	71 - Combined Arms (Collective)	Approved

OPFOR Task(s): None

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-IPO-0003	Integrate Information Operations (synchronized IRC) into the Military Decision Making Process.	150 - Combined Arms (Individual)	Approved
	150-LDR-5100	Lead the Mission Command Operations Process	150 - Combined Arms (Individual)	Approved
	150-MC-5131	Assist the Commander in Executing Operations	150 - Combined Arms (Individual)	Approved
	150-MC-5201	Displace the Command Posts (BN through DIV)	150 - Combined Arms (Individual)	Approved
	150-MC-5901	React to Cyber Attack (Battalion through Corps)	150 - Combined Arms (Individual)	Approved

Supporting Drill(s): None

Supported AUTL/UJTL Task(s):

Task ID	Title
ART 5.1.3.1.1	Focus Assets on Decisive Operation

TADSS

TADSS ID	Title	Product Type	Quantity
71-30	Joint Land Component Constructive Training Capability (JLCCTC) Objective System	DVC	1
71-20	Common Hardware Platform (CHP)	DVC	1

Equipment (LIN)

LIN	Nomenclature	Qty
No equipment specified		

Materiel Items (NSN)

NSN	LIN	Title	Qty
No materiel items specified			

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to the current Environmental Considerations manual and the current GTA Environmental-related Risk Assessment card. .

Safety: In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination.