

Training and Evaluation Outline Report

Task Number: 71-2-7370

Task Title: Integrate Soldier and Leader Engagement into Small Unit Operations

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: **FD7** - This product/publication has been reviewed by the product developers in coordination with the Ft. Leavenworth foreign disclosure authority. This product is NOT releasable to students from foreign countries.

Supporting Reference(s):

| Step Number | Reference ID | Reference Name | Required | Primary |
|-------------|--------------|---------------------------------|----------|---------|
| | ADP 3-0 | Unified Land Operations | Yes | No |
| | FM 3-13 | Inform and Influence Activities | Yes | Yes |

Condition: The unit conducts unified land operations as part of a higher headquarters and receives an operations order or fragmentary order with themes and messages. The operation may or may not be conducted under threat circumstances. All necessary personnel and equipment are available. Mission Command Network systems are available for transmitting reports and overlays. The unit has communications with higher, adjacent, and subordinate elements. The unit is assigned an area of operations and provided intelligence summaries, updates, and higher headquarters themes and messages. The unit receives guidance based on the rules of engagement. It may also have mission instructions such as a peace mandate, terms of reference, and Status-of-Forces Agreement. Civilians, government agencies, nongovernment organizations, and local and international media may be in the area. When possible, other factors within the operational environment that aid or limit task execution should also be included in the training (for example combined arms operations, urban terrain, joint and coalition operations, innovative opposing force, and live fires. Some iterations of this task should be performed in MOPP 4.

Standard: The unit integrates the higher headquarters themes and messages that their Soldiers and leaders convey when engaging with the population. During the conduct of operations Soldiers and leaders reinforce and amplify the higher headquarters themes and messages through their words, deeds and actions during the operation. The unit leaders provide information and relevant data to higher headquarters on engagement results and assessments IAW FM 3-13 and ADP 3-0.

Safety Risk: Low

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| Task Statements |
|------------------------|

Cue: None

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| DANGER Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment. |
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| WARNING Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task. |
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CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: None

Notes: None

TASK STEPS

1. The unit receives guidance on the higher headquarters themes and messages to integrate into current operations.
2. The unit includes the higher headquarters themes and messages during the conduct of troop leading procedures which include:
 - a. Reviewing higher headquarters themes and messages to understand intended use of words and images for operational advantage.
 - b. Identify all available Information Related Capabilities (IRCs) capable of assisting the integration of the higher headquarters themes and messages in current operations, such as interpreter support.
 - c. Reviewing local customs and cultural information.
 - d. Identifying the audiences that may be engaged.
 - e. Obtain information on the last operation in the area to gain knowledge of the audiences'.
 - f. Identify key spheres of influence and leaders within the area of operation.
 - g. Identify reporting requirements.
3. Answer the commander's critical information requirements.
4. Execute Soldier and leader engagement with the population.
 - a. Establish security.
 - b. Follow planned themes, messages, actions, and HQ guidance.
 - c. Use interpreter as required.
 - d. Show respect to local customs and cultural norms.
5. Assess the value and application of the observations and information gathered in relation to the current information themes and messages.
 - a. Document observations through reports, sketches, photographs, and other means.
 - b. Submit accurate reports and forms.
6. Develop report of engagement and follow up strategies.
7. Make recommendations to the commander's critical information requirements (CCIR).

(Asterisks indicates a leader performance step.)

| Step Number | Task Number | Title | Proponent | Status |
|-------------|-------------|-----------------------------|--|----------|
| | 34-2-0010 | Report Tactical Information | 34 - Combat Electronic Warfare and Intelligence (Collective) | Approved |

Supporting Collective Task(s): None

Supporting Individual Task(s):

| Step Number | Task Number | Title | Proponent | Status |
|-------------|--------------|--|----------------------------------|----------|
| | 071-COM-0005 | Correct Malfunctions of an M9 Pistol | 071 - Infantry (Individual) | Approved |
| | 150-COM-0105 | Supervise implementation of the Army's Sexual Harassment/Assault Response and Prevention (SHARP) Program | 150 - Combined Arms (Individual) | Approved |
| | 150-IPO-0003 | Integrate Information Operations (synchronized IRC) into the Military Decision Making Process. | 150 - Combined Arms (Individual) | Approved |
| | 150-IPO-0005 | Analyze the Information Environment | 150 - Combined Arms (Individual) | Approved |
| | 150-IPO-0008 | Conduct Assessment of Information Operations | 150 - Combined Arms (Individual) | Approved |

Supporting Drill Task(s): None

Supported AUTL/UJTL Task(s):

| Task ID | Title |
|-------------------|--|
| ART 5.7 - INVALID | INVALID - Integrate Inform and Influence Activities DO NOT USE |
| ART 5.12.2.1 | SYNCHRONIZE INFORMATION OPERATIONS |

TADSS

| Step ID | TADSS ID | Title | Product Type | Quantity |
|--------------------|----------|-------|--------------|----------|
| No TADSS specified | | | | |

Equipment (LIN)

| Step ID | LIN | Nomenclature | Qty |
|------------------------|-----|--------------|-----|
| No equipment specified | | | |

Materiel Items (NSN)

| Step ID | NSN | LIN | Title | Qty |
|-----------------------------|-----|-----|-------|-----|
| No materiel items specified | | | | |

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT. Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination. In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available, time available and civil considerations (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination.