

Training and Evaluation Outline Report

Status: Approved

06 Apr 2015

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Task Number: 71-8-7342

Task Title: Coordinate Development of Local Governance (Battalion - Corps)

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: FD1 - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ATP 3-07.5	Stability Techniques	Yes	Yes
	FM 3-07 (Change 1 18 March 2013) (Revision)	Stability http://armypubs.army.mil/doctrine/DR_pubs/dr_a/pdf/fm3_07.pdf	Yes	No

Conditions: The command receives a mission order from higher headquarters and the commander issues guidance on supporting the development of local governance. The command establishes communications with subordinate and adjacent units and higher headquarters. The mission command system is operational and processing information. Some iterations of this task should be performed in MOPP 4.

Standards: The staff coordinates the development of local governance through establishment of effective governance at the local level, development of governance institutions and processes throughout the state, and transfer of local governance responsibility back to the host-nation in accordance with the commanders intent, orders from higher headquarters, and standard operating procedures.

Live Fire Required: No

Objective Task Evaluation Criteria Matrix:

Plan and Prepare		Execute						Assess	
Operational Environment	Training Environment (L/V/C)	Training/Authorized	% of Leaders Present at	% of Soldiers Present at	External Eval	% Performance Measures 'GO'	% Critical Performance Measures 'GO'	% Leader Performance Measures 'GO'	Task Assessment
BDE & Above									
Dynamic and Complex (All OE Variables and Hybrid Threat)	Night	IAW unit CATS statement.	>=85%	>=80%	Yes	>=91%	All	>=90%	T
			75-84%			80-90%		80-89%	T-
Dynamic and Complex (All OE Variables and Single Threat)	Day		65-74%	75-79%	No	65-79%	<All	<=79%	P
			60-64%	60-74%		51-64%			P-
Dynamic and Complex (<All OE Variables and Single Threat)			<=59%	<=59%	<=50%	U			

Remarks: None

Notes: None

Safety Risk: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All Soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Performance Steps and Measures

NOTE: Assess task proficiency using the task evaluation criteria matrix.

NOTE: Asterisks (*) indicate leader steps; plus signs (+) indicate critical steps.

STEP/MEASURE	GO	NO-GO	N/A
1. The staff establishes local level participation.	N/A	N/A	N/A
a. Develop host-nation (HN) leadership to provide advice regarding governance.	N/A	N/A	N/A
b. Create councils to represent groups ensuring involvement of a wide spectrum of the population in the participative process.	N/A	N/A	N/A
(1) Neighborhoods.	N/A	N/A	N/A
(2) Women.	N/A	N/A	N/A
(3) Other identity groups.	N/A	N/A	N/A
c. Evaluate the council's recommendations and actions.	N/A	N/A	N/A
d. Manage the council's expectations.	N/A	N/A	N/A
2. The staff coordinates the identification and security of suitable facilities for local governance.	N/A	N/A	N/A
a. Coordinate with army engineers to repair or build facilities with HN companies and workers.	N/A	N/A	N/A
b. Select same facilities as previously used:	N/A	N/A	N/A
(1) Courthouses.	N/A	N/A	N/A
(2) Confinement facilities.	N/A	N/A	N/A
(3) Police Stations.	N/A	N/A	N/A
(4) Public Works Offices.	N/A	N/A	N/A
c. Coordinate security as soon as possible.	N/A	N/A	N/A
(1) Coordinate with local units.	N/A	N/A	N/A
(2) Integrate HN into security as early as possible.	N/A	N/A	N/A
3. The staff coordinates the restoration of essential public services.	N/A	N/A	N/A
a. Coordinate efforts centered on providing initial response tasks to support immediate humanitarian needs:	N/A	N/A	N/A
(1) Schools.	N/A	N/A	N/A
(2) Water.	N/A	N/A	N/A
(3) Shelter.	N/A	N/A	N/A
(4) Basic sanitation.	N/A	N/A	N/A
(5) Media.	N/A	N/A	N/A
(6) Food.	N/A	N/A	N/A
b. Coordinate for the establishment or restoration of essential services and security of these services until the HN or civilian relief agencies can assume responsibility.	N/A	N/A	N/A
4. The staff coordinates the maintenance of essential public services.	N/A	N/A	N/A
a. Coordinate resources through local units to maintain local public services.	N/A	N/A	N/A
(1) Transportation.	N/A	N/A	N/A
(2) Storage.	N/A	N/A	N/A
(3) Security.	N/A	N/A	N/A
(4) Distribution.	N/A	N/A	N/A
b. Verify that units supply resources until the local governance becomes self-sufficient, including but not limited to:	N/A	N/A	N/A
(1) Money for payrolls.	N/A	N/A	N/A
(2) Money for operating expenses.	N/A	N/A	N/A
(3) Expendable supplies.	N/A	N/A	N/A
(4) Required equipment.	N/A	N/A	N/A
c. Verify that the resources are:	N/A	N/A	N/A
(1) Monitored.	N/A	N/A	N/A
(2) Accounted for.	N/A	N/A	N/A
(3) Used for their intended purposes.	N/A	N/A	N/A
5. The staff verifies that all local government functions become operational.	N/A	N/A	N/A
a. Confirm primary responsibility through:	N/A	N/A	N/A
(1) Provincial reconstruction teams (PRTs).	N/A	N/A	N/A
(2) Field advance civilian teams (FACTs).	N/A	N/A	N/A
(3) Other civilian agencies.	N/A	N/A	N/A
b. Maintain coordination of security.	N/A	N/A	N/A
c. Coordinate administrative actions with:	N/A	N/A	N/A
(1) Local legislatures.	N/A	N/A	N/A
(2) Civil servants.	N/A	N/A	N/A

d. Facilitate good relationships with local government officials, PRTs, and FACTs.	N/A	N/A	N/A
e. Resolve issues through chain of command.	N/A	N/A	N/A
6. The staff fosters sustainability by:	N/A	N/A	N/A
a. Verifying that units avoid undermining the legitimacy of the local government.	N/A	N/A	N/A
b. Verifying that security is in place and continued assistance provided as needed.	N/A	N/A	N/A
c. Monitoring the performance of local governments.	N/A	N/A	N/A
(1) Reports on progress.	N/A	N/A	N/A
(2) Constructive engagements with appropriate local government officials.	N/A	N/A	N/A
(3) Verifies that host nation officials work out issues on their own.	N/A	N/A	N/A
(4) Advises and assists as needed.	N/A	N/A	N/A
d. Coordinating the final transfer of local governance responsibility to the HN.	N/A	N/A	N/A

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP 4: Sometimes

MOPP 4 Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-5110	Plan Operations Using the Military Decision Making Process (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5111	Conduct the Military Decisionmaking Process (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7314	Protect Key Personnel and Facilities for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-7321	Plan Restoration of Public Safety (Brigade - Corps)	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-5144	Develop Running Estimates (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7331	Coordinate Essential Services for Host Nation (Brigade - Corps)	71 - Combined Arms (Collective)	Approved

OPFOR Task(s): None

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-LDR-5002	Identify Prudent Risk	150 - Combined Arms (Individual)	Approved
	150-LDR-5006	Conduct Disciplined Initiative	150 - Combined Arms (Individual)	Approved
	150-LDR-5007	Create a Shared Understanding	150 - Combined Arms (Individual)	Approved
	150-MC-2300	Perform Information Collection	150 - Combined Arms (Individual)	Approved
	150-MC-5118	Prepare an Annex	150 - Combined Arms (Individual)	Approved
	150-MC-5125	Prepare a Fragmentary Order	150 - Combined Arms (Individual)	Approved
	150-MC-5131	Assist the Commander in Executing Operations	150 - Combined Arms (Individual)	Approved
	150-MC-5250	Employ a Mission Command Information System	150 - Combined Arms (Individual)	Approved
	150-MC-5315	Establish the Common Operational Picture	150 - Combined Arms (Individual)	Approved
	150-MC-5320	Employ Information-Related Capabilities (Battalion-Corps)	150 - Combined Arms (Individual)	Approved

Supporting Drill(s): None

Supported AUTL/UJTL Task(s):

Task ID	Title
ART 7.3.4	Support Governance
ART 7.6.3.2	Conduct Peace Building Operations
ART 7.3.4.1	Support Transitional Administration
ART 7.3.4.2	Support Development of Local Governance
ART 5.15.6.4	Provide Governance Support

TADSS

TADSS ID	Title	Product Type	Quantity
No TADSS specified			

Equipment (LIN)

LIN	Nomenclature	Qty
No equipment specified		

Materiel Items (NSN)

NSN	LIN	Title	Qty
7010-01-443-2309		Computer System, Digital: AN/TYQ-45A	1

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to the current Environmental Considerations manual and the current GTA Environmental-related Risk Assessment card. .

Safety: In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination. .