

Training and Evaluation Outline Report

Task Number: 71-9-5610

Task Title: Integrate Information Operations (Division Echelon and Above [Operational])

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: FD1 - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	FM 3-13	Inform and Influence Activities	Yes	No
	JP 3-13	Information Operations	Yes	Yes

Condition: The command is conducting operations as a Joint Task Force (JTF) or a Combined Joint Task Force (CJTF). The command's headquarters receives liaison, unit, and individual augmentees. The command receives an operations order from higher headquarters. The commander issues guidance on integrating information operations. The command interfaces with joint, interagency, and unified action partners. The command establishes communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information. This task should not be trained in MOPP 4.

Standard: The staff integrates information operations into operational planning to influence, degrade, or destroy threat command and control systems and protect friendly command and control in accordance with the commanders intent, orders from higher headquarters, and standard operating procedures.

Safety Risk: Low

Task Statements

Cue: None

DANGER Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.
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WARNING Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.
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CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: None

Notes:

TASK STEPS

1. The staff integrates information operations into the assessment of the operational and information environments by:
 - a. Correlating the commander's intent and mission narrative with the physical and informational end states.
 - b. Evaluating how a relevant audience perceives operations.
 - c. Establishing interrelated themes and messages with coherent actions.
 - d. Developing an engagement strategy that includes:
 - (1) Media engagement.
 - (2) Soldier and leader engagement.
 - (3) Civil affairs engagement.
 - e. Engaging individuals and entities to shape the environment.
 - f. Designating the information-related capabilities required to support the mission.
 - g. Providing input to the intelligence preparation of the operational environment.
2. The staff integrates information-related capabilities to support operations by:
 - a. Organizing a working group to:
 - (1) Refine the information operations running estimate.
 - (2) Identify intelligence collection assets.
 - (3) Develop the combined information overlay.
 - (4) Analyze media sources.
 - (5) Schedule media events.
 - (6) Analyze the target audiences.
 - (7) Coordinate theme and message measures of performance and measures of effectiveness.
 - b. Tasking the working group to produce:
 - (1) Information operations effects nested with commander's intent.
 - (2) Information operations synchronization matrix.
 - (3) Soldier and leader engagement plan.
 - (4) Refined themes and messages.

(5) Targeting input.

(6) Updated combined information overlay.

(7) Updated plans and orders with information-related asset allocation, resources, and tasks.

(8) Information requirements and long-term assessments.

3. The staff integrates information operations into operations plans and orders by:

a. Developing information operations input to the intelligence preparation of the operational environment.

b. Analyzing key friendly, neutral, and enemy leaders and decision-makers; supporting decision-making processes; and communications systems.

c. Identifying adversary and enemy information capabilities and vulnerabilities.

d. Analyzing friendly information related capabilities and vulnerabilities.

e. Identifying gaps in current intelligence on adversary and enemy information efforts.

f. Developing information operations-related high payoff targets.

g. Assessing the effect of the information environment on friendly, neutral, and enemy information efforts.

h. Determining probable information operations courses of action.

i. Assessing the potential effects of information operations on friendly, neutral, and enemy operations.

j. Developing additional essential elements of friendly information.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff integrated information operations into the assessment of the operational and information environments.			
2. The staff integrated information-related capabilities to support operations.			
3. The staff integrated information operations into operations plans and orders.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP 4: Never

MOPP 4 Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s): None

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-9-3100	Conduct Joint Force Targeting (Division Echelon and Above Operating as a Joint Task Force [JTF] or Combined Joint Task Force [CJTF])	71 - Combined Arms (Collective)	Approved
	71-9-5600	Coordinate Operational Information Operations (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-IIA-1002	Prepare an Inform and Influence Activities Running Estimate	150 - Combined Arms (Individual)	Approved
	150-IPO-0003	Integrate Information Operations (synchronized IRC) into the Military Decision Making Process.	150 - Combined Arms (Individual)	Approved
	150-IPO-0008	Conduct Assessment of Information Operations	150 - Combined Arms (Individual)	Approved
	150-IPO-0010	Plan Deliberate Soldier and Leader Engagement	150 - Combined Arms (Individual)	Approved

Supporting Drill Task(s): None

Supported AUTL/UJTL Task(s):

Task ID	Title
ART 2.4.2	PROVIDE INTELLIGENCE SUPPORT TO INFORMATION-RELATED CAPABILITIES
ART 5.3.1 - INVALID	INVALID - Facilitate Situational Understanding Through Knowledge Management (INVALID)
OP 3.2.2	Conduct Nonlethal Attack
OP 5.6	Coordinate Information Operations (IO)

TADSS

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

Equipment (LIN)

Step ID	LIN	Nomenclature	Qty
No equipment specified			

Materiel Items (NSN)

Step ID	NSN	LIN	Title	Qty
No materiel items specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT. Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination. In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available, time available and civil considerations (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination.